

ANNUAL OPERATING PLAN 2015–16



'Working together for animal health'

AHA's ROLE

Animal Health Australia works in partnership with our Members and other stakeholders to keep Australia free of new and emerging diseases and to improve animal health, enhance market access and foster resilience and integrity of the Australian animal health system.

Published by Animal Health Australia
'Working together for animal health'

Date of publication: May 2015

© Animal Health Australia, 2015

ISBN 978-1-921958-24-3

This work is copyright. Apart from any use as permitted under the Copyright Act 1968, no part may be reproduced by any process without prior permission from Animal Health Australia (AHA). Requests and enquiries concerning reproduction and rights should be addressed to the Communications Manager at publications@animalhealthaustralia.com.au. Copies can be provided by contacting AHA.

Disclaimer: This publication is published by Animal Health Australia (AHA) for information purposes only. Although reasonable care was taken in its preparation, AHA does not warrant the accuracy, reliability, completeness or currency of the information, or its usefulness in fulfilling any purpose. To the fullest extent permitted by law, AHA will not be liable for any loss, damage, cost or expense incurred in, or arising by reason of, any person relying on the information in this publication. Readers should make and rely on their own assessment and enquires to verify the accuracy of the information provided.

OUR VISION

A resilient Australian animal health system through effective partnerships, known for its integrity, and recognised nationally and internationally.

OUR MISSION

To assist our Members and partners to enhance, strengthen and protect animal health and the sustainability of Australia's livestock industries¹.

OUR VALUES

- ◆ *Innovation and excellence*
- ◆ *Leadership through collaboration*
- ◆ *Integrity and commitment*
- ◆ *Making a difference*
- ◆ *Commitment to our people*

¹ For AHA purposes; livestock are animals kept for use or profit including any class of cattle, sheep, goats, pigs, horses (including mules and donkeys), poultry, emus, ostrich, alpaca, deer, camel or buffalo, and farmed aquatic species.

CONTENTS

Strategic plan 2015-2020	6
Our Members	8
Foreword	9
Financial Overview	11
<hr/>	
Emergency Animal Disease Preparedness and Response Services	16
Introduction	16
Background	16
Strategies	17
Response Framework and Obligations Program	18
Response Tools	19
EAD Training	20
<hr/>	
Biosecurity Services	21
Introduction	21
Background	21
Strategies	22
Biosecurity Risk Management Program	23
Traceability Program	25
<hr/>	
Market Access Support Services	26
Introduction	26
Background	26
Strategies	27
Surveillance Program	28
Livestock Welfare Program	30
<hr/>	
Corporate Services	31
Introduction	31
Background	31
Strategies	32
Corporate Governance and Management	34
Financial Management and Administration	35
Business Services	36
People Capability and Culture	37
Information Services and Technology	37



CONTENTS

Communications and Partnerships	38
Introduction	38
Background	38
Strategies	39
Project Support Program	40
Partnerships and Stakeholder Engagement	41
Media Relations and Issues Management	42
Corporate Communications	43

TABLES

Table 1	Funding requirements 2015-16 – all projects	13
Table 2	Funding from Members and Industry Reserves	14
Table 3	Industry Reserves	15
Table 4	Member Funding Special Programs 2015-16	44
Table 5	Emergency Animal Disease Preparedness – Special Funded Projects 2015-16	46
Table 6	Market Access Support – Special Funded Projects 2015-16	48
Table 7	Biosecurity Services – Special Funded Projects 2015-16	50
Table 8	Corporate Services – Special Funded Projects 2015-16	52
Table 9	Communications and Partnerships – Special Funded Projects 2015-16	54

Acronyms	5
-----------------------	----------

ACRONYMS

AAVET	Australian Government Accredited Veterinarian (Livestock) AAVet Training
AHA	Animal Health Australia
AHC	Animal Health Committee
AHiA	Animal Health in Australia
AHSQ	Animal Health Surveillance Quarterly
AOP	Annual Operating Plan
APAV	Accreditation Program for Australian Veterinarians
AUSVETPLAN	Australian Veterinary Emergency Plan
BJD	Bovine Johne's Disease
BSV	Biosecurity Services
CAE	Contagious Arthritis Encephalitis
CDCF	Cattle Disease Contingency Fund
CMS	Corporate Services
EAD	Emergency Animal Disease
EADRA	Emergency Animal Disease Response Agreement
FMD	Foot and Mouth Disease
FNF	Financial and Non-Financial
HBDCF	Honey Bee Disease Contingency Fund
HR	Human Resources
ICT	Information and Communications Technology
JD	Johne's disease
LBN	Livestock Biosecurity Network
LPC	Livestock Production Conditions
MAS	Market Access Services
NAHIS	National Animal Health Information System
NAHLC	National Animal Health Laboratory Coordination
NAMP	National Arbovirus Monitoring Program
NJDCCP	National Johne's Disease Control Program
NLIS	National Livestock Identification System
OIE	World Organisation for Animal Health
OJD	Ovine Johne's Disease
PHA	Plant Health Australia
PIC	Property Identification Code
RFB	Ruminant Feed Ban
RRT	Rapid Response Team
RTO	Registered Training Organisation
TSE	Transmissible Spongiform Encephalopathy
TSEFAP	Transmissible Spongiform Encephalopathies Freedom Assurance Program

Biosecurity

“Biosecurity² is the management of risks to the economy, environment and the community, of pests and diseases entering, emerging, establishing or spreading”

² Intergovernmental Agreement on Biosecurity is an agreement between the Commonwealth, state and territory governments (with the exception of Tasmania) and provides a national framework on biosecurity. It came into effect in January 2012. AHA's role in the biosecurity continuum is focused post-border.

STRATEGIC PLAN 2015-2020

STRATEGIC PRIORITY

1 Effectively manage and strengthen Australia's emergency animal disease response arrangements through successful partnerships with Members

GOALS	SUCCESS MEASURES
<p>G1.1 Members have a strong and robust framework and the necessary tools readily available to deal effectively and successfully with emergency animal diseases</p>	<ul style="list-style-type: none"> • A strong and robust nationally agreed, unified framework to deal successfully with emergency animal diseases • An increased focus on preparedness with more efficient and effective responses by Members to reduce the impacts of emergency animal diseases • Strengthened government-industry partnerships for effective and successful responses to emergency animal diseases
<p>G1.2 The integrity of the Deed is safeguarded to enhance Members' responses to emergency animal diseases</p>	
<p>G1.3 Members benefit from enhanced emergency animal disease preparedness and response arrangements and strengthened partnerships</p>	

STRATEGIC PRIORITY

2 Enhance the emergency animal disease preparedness and response capability of AHA and its Members

GOALS	SUCCESS MEASURES
<p>G2.1 AHA's training reflects Members' evolving needs, and helps Members to meet their obligations under the Deed</p>	<ul style="list-style-type: none"> • Enhanced Member capacity, capability and skills to effectively contribute to an emergency animal disease response • Members understand their roles and responsibilities in an emergency animal disease situation • Members comply with the requirements of the Deed
<p>G2.2 Enhanced design and delivery of training contributes to the improved effectiveness of responses to emergency animal diseases</p>	
<p>G2.3 Members have a clear understanding of their roles and responsibilities in an emergency animal disease response</p>	

STRATEGIC PRIORITY

3 Strengthen biosecurity, surveillance and animal welfare³ to enhance animal health, and support market access and trade

GOALS	SUCCESS MEASURES
<p>G3.1 Improved awareness of on-farm and supply chain biosecurity risks and their management reduces the impacts of disease and contributes to the competitiveness and sustainability of Australia's livestock industries and associated industries and communities</p>	<ul style="list-style-type: none"> • Efficient implementation of biosecurity measures minimise the risk of spread of endemic and emergency animal diseases • Enhanced skills and knowledge within the livestock industry mitigate biosecurity risk • Disease prevention measures contribute to the sustainability of farm businesses
<p>G3.2 Enhanced Member awareness of biosecurity responsibilities strengthens partnerships, improves investment in biosecurity and promotes a shared responsibility</p>	<ul style="list-style-type: none"> • Enhanced strategic partnerships and collaborations leverage existing investments and resources on a risk-return basis • Stronger biosecurity partnerships post-border • Improved and consistent diagnostic, surveillance, reporting and tracing systems to reduce the impacts of endemic and emergency animal diseases
<p>G3.3 Members have access to existing and new markets for Australian livestock and products</p>	<ul style="list-style-type: none"> • Productive and comprehensive surveillance partnership with government industries and the broader community for the collection, analysis and reporting of surveillance data • Demonstration of absence from diseases facilitates market access
<p>G3.4 Collaborative development of animal health and welfare tools and systems that validate the animal health and welfare credibility of Members</p>	<ul style="list-style-type: none"> • Livestock animal health and welfare underpinned by consistent, streamlined and harmonised arrangements across jurisdictions, best practice guidelines and industry verification/compliance systems • Animal health and welfare credibility of our Members facilitates access to existing and new markets

STRATEGIC PRIORITY

4 Deliver Member value, organisational performance enhancement and sustainable resourcing

GOALS	SUCCESS MEASURES
<p>G4.1 AHA's operating efficiency is improved through the judicious use of limited resources resulting in better delivery and service on commitments to Members</p>	<ul style="list-style-type: none"> • AHA is an innovative organisation that readily adapts to change, focusing resources to take advantage of opportunities and mitigate risks • AHA's people have high professional standards, deliver excellence in service and are capable and resilient
<p>G4.2 Effective and efficient consultation, engagement and communication mechanisms provide robust input into AHA's programs, delivering tangible outcomes to Members</p>	<ul style="list-style-type: none"> • AHA is a pre-eminent communicator and a trusted advisor striving for excellence in all endeavours, delivering tangible outcomes to Members • Members value their membership of AHA • AHA is an independent solution broker

³ Animal health and welfare are inextricably linked. AHA's role in the animal welfare continuum is contained to issues that may impact on animal production, trade and market access and community social licence.

OUR MEMBERS

Animal Health Australia is a not-for-profit public company established in 1996 by the Australian Government, state and territory governments, and major livestock industries. The company Members are:

Australian Government

Department of Agriculture
States and Territories
State of New South Wales
State of Queensland
State of South Australia
State of Tasmania
State of Victoria
State of Western Australia
Australian Capital Territory
Northern Territory

Livestock Industries

Australian Alpaca Association Limited
Australian Chicken Meat Federation Inc.
Australian Dairy Farmers Limited
Australian Duck Meat Association Inc.
Australian Egg Corporation Limited
Australian Horse Industry Council
Australian Lot Feeders' Association Inc.
Australian Pork Limited
Cattle Council of Australia Inc.
Equestrian Australia Limited
Goat Industry Council of Australia Inc.
Harness Racing Australia Inc.
Sheepmeat Council of Australia Inc.
WoolProducers Australia Limited

Service Providers

Australian Veterinary Association Limited
Commonwealth Scientific and Industrial Research
Organisation (CSIRO)

Associate Members

Australian Livestock Export Corporation Limited
(LiveCorp)
Australian Racing Board Limited
Council of Veterinary Deans of Australia and New Zealand
Dairy Australia Limited
National Aquaculture Council Inc.
Zoo and Aquarium Association Inc.

FOREWORD

The development of the 2015-16 Annual Operating Plan (AOP) has been influenced by two significant factors: a new Animal Health Australia (AHA) Strategic Plan for 2015-2020, and the challenging economic environment that continues to face all our Members and partners and the increasing pressure this in turn places on the national animal health system.

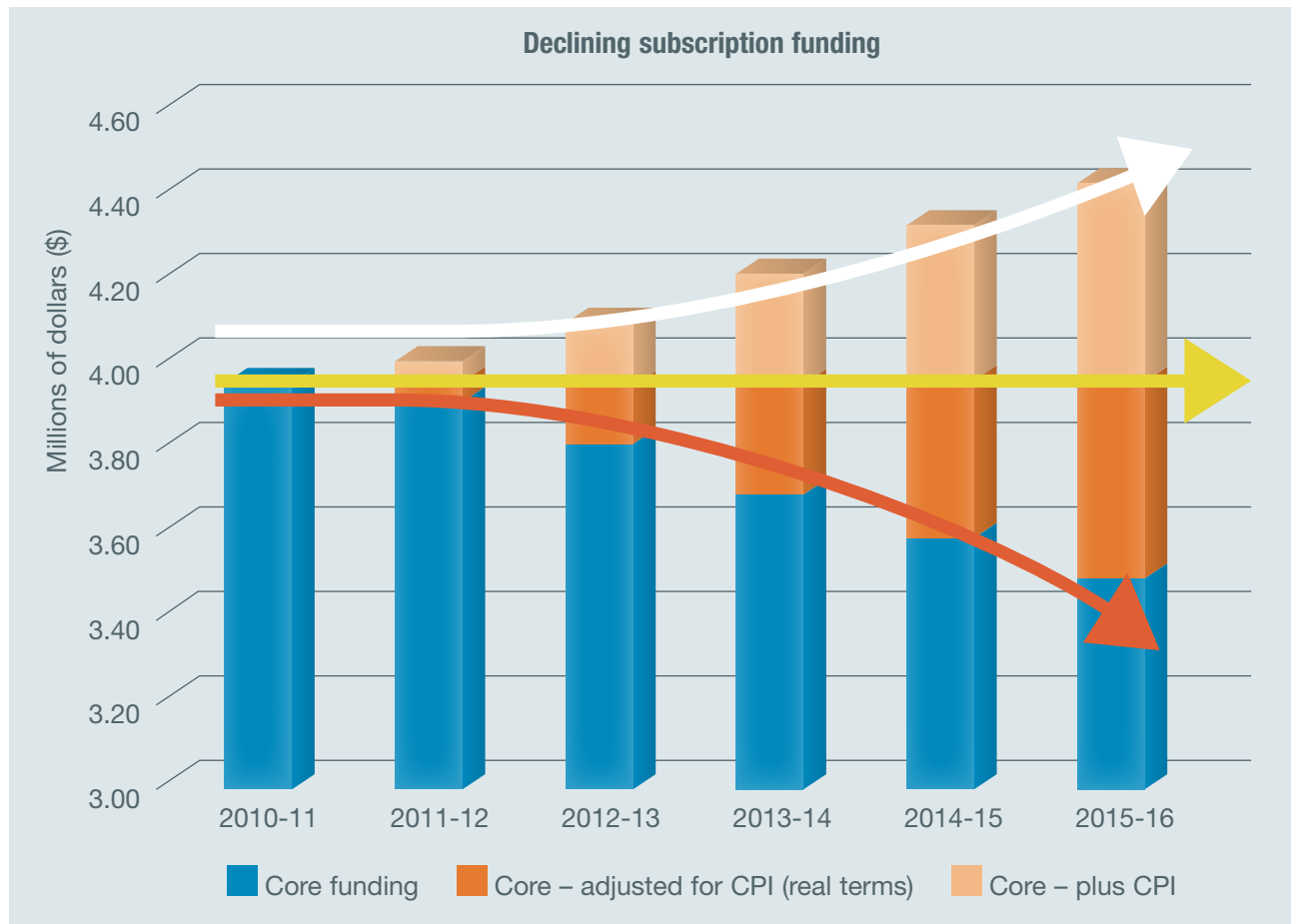
The new Strategic Plan 2015-2020 is our blueprint for the future and sets AHA's direction for the next five years. Over the next three years we will focus our efforts on realising organisation and service innovation to strengthen and enhance collaborations and the quality of these relationships and to ensure maximum leverage of these arrangements. To do this we need first to engage and enable the whole organisation, improve our systems, structures and processes to deliver greater operational efficiency, build sustainable funding through other potential income sources and enhance our people, their capability and skills.

During the Strategic Plan's development, Members reaffirmed that what AHA does remains critically important – our suite of programs and projects undertaken with, and for, our Members. They were also clear that 'how' we deliver these needs to change to better reflect the requirements of, and add value to, our

Members. An important backdrop to this is the funding challenge facing our Members at all levels of government and industry, as well as continued threats from endemic and exotic diseases to the Australian animal health system by ever growing trade and the movement of people in and out of the country, and the changing shape of consumer and customer expectations.

At Members' request there is no increase in subscriptions in the first year of the implementation of the new Strategic Plan (i.e. the 2015-16 AOP). Member subscriptions, totaling \$3.96M, have now remained unchanged since 2010-11. Figure 1 shows that the real value of today's subscriptions is actually \$3.5M, when adjusted for the accumulative impact of the CPI over the last six years and, if subscriptions had been adjusted for CPI over these years, their value would be closer to \$4.4M today. Yet despite declining real income, AHA has continued to successfully deliver programs for, and with Members, maintaining the same high level of service and outcomes. However, this is now becoming unsustainable and is a significant cost to AHA's business model. By not investing in our enablers, such as our systems and platforms, these are now an impediment to the delivery of efficient and effective business and services as well as our deliverables to our Members.

Figure 1 – Declining Subscription Funding – Nominal and Real Value



FOREWORD

AHA will always endeavor to reduce costs and demonstrate value in return for the contributions made by Members. However, with the company's resources now fully stretched, it has become apparent that the return our Members expect is becoming increasingly marginal as opposed to the magnitude that has been realised over the past six years. This is clearly not sustainable and the use of reserves to subsidise the operational funding of the company is neither desirable nor prudent.

To ensure a more equitable sharing of these costs across all AHA funding parties, the AHA Board has approved an increase in the Management Fee applied to special projects to five percent for this financial year. The AHA Board has also agreed that the additional income raised by the Management Fee will be used to underwrite the increase in the cost of Members' current subscription programs and to fund a new 0.5 FTE position for the Emergency Animal Disease (EAD) Preparedness and Response Services' training program for a trial period this financial year. This new position will enhance EAD

training and the development of training resources for Members and other stakeholders as well as EAD response awareness – both important strategic priorities raised by Members in the Strategic Plan consultations. Notably, it provides the opportunity to further co-invest with other stakeholders, and to potentially leverage other possible training opportunities across the company, particularly in the biosecurity area.

While we will continue to strive to provide the high level of services and deliverables expected by our Members in EAD preparedness and response, biosecurity, market access support and communications and partnerships, enhancing these wherever reasonably and financially possible, AHA's primary focus for this financial year is on enhancing operational efficiency. This will be achieved through 'quick prizes' or 'low hanging fruit' that support the new strategic priorities i.e. the performance gains that can be made with minimum investment to improve efficiency and effectiveness and to release capacity in the company. The 2015-16 AOP describes where these gains will be made.

Photo: APL



FINANCIAL OVERVIEW

The AOP provides a summary of all programs and projects that will be undertaken by AHA in the 2015-16 financial year and reflects the strategic direction as set down in AHA's new five-year Strategic Plan. Some important features include:

- a** A change in the allocation of corporate overheads methodology. AHA's long standing policy of a simple cost recovery for staff time combined with *some* company overheads spent on all AHA projects was outdated and fell short of being able to capture and reflect the true cost of the effort AHA invests in the provision of services and the delivery of projects. It was also unable to enhance the quality of financial management and investment decision-making that is required in order to deliver and add value to our Members. As per the Strategic Plan, AHA is in the process of modernising its methodology to deliver a more accurate picture of the costs of each project and for each area of AHA's business, and also improve AHA's financial management reporting and our Members' investment decision-making.
- b** An increase in the Management Fee from two to five percent which is a loading charged in addition to the cost of special projects to ensure a more equitable sharing of these costs across all AHA funding parties⁴. This fee provides a mechanism for some partial, albeit small, overhead recovery of AHA Board and executive management costs spent on consideration and monitoring of special projects. It also helps to facilitate the ongoing reinvestment in systems, infrastructure and capability that the company needs for its future sustainability as identified in the Strategic Plan.
- c** Staffing levels are being kept close to the 2014-15 AOP, with an FTE level of 25.7.
- d** The inclusion of industry specific projects initiated at the request of industry in the previous financial year, such as Lot Feed Heat Load Forecast, Wild Dog Action Plan etc., into the special projects under the relevant service stream.
- e** The 2014-15 AOP contained a one-off item of \$283K (subscription) for potential costs of co-location with Plant Health Australia (PHA). There are no carry forward colocation costs in this AOP as the PHA Board has resolved not to proceed with the co-location initiative because of the lack of positive financial benefit to PHA. However AHA will be relocating to more suitable premises in 2015-16.

Summary

Income and expenditure forecasts for 2015-16 are relatively consistent with those described in previous AOPs.

Subscription project expenditure (and funding) are budgeted as \$4,452,426 while special funded expenditure (and funding) are budgeted at \$8,563,932 giving a total budget of \$13,016,358. The comparative figures for 2014-15 were \$4,492,486 and \$11,062,900 with a total of \$15,555,386. The variation is largely due to the high level of foot-and-mouth disease (FMD) related projects in 2014-15.

Industry Levy Income is projected to increase to \$7,320,000 (2014-15 \$7,080,000) with an overall drop in Industry Reserves (approximately \$1.31M) budgeted by year end.

AHA is estimating additional income of \$323K arising from the Management Fee. After adjustments of \$308K to help meet total subscription expenditure of \$4.45M, as well as the \$50K in additional subscription funding required for the 0.5FTE EAD training position, AHA is estimating an operating deficit of \$31K.

Income and Expenditure

AHA's total income in 2015-16 is relatively consistent with previous AOPs and forecast to be \$12,985,228, which consists of:

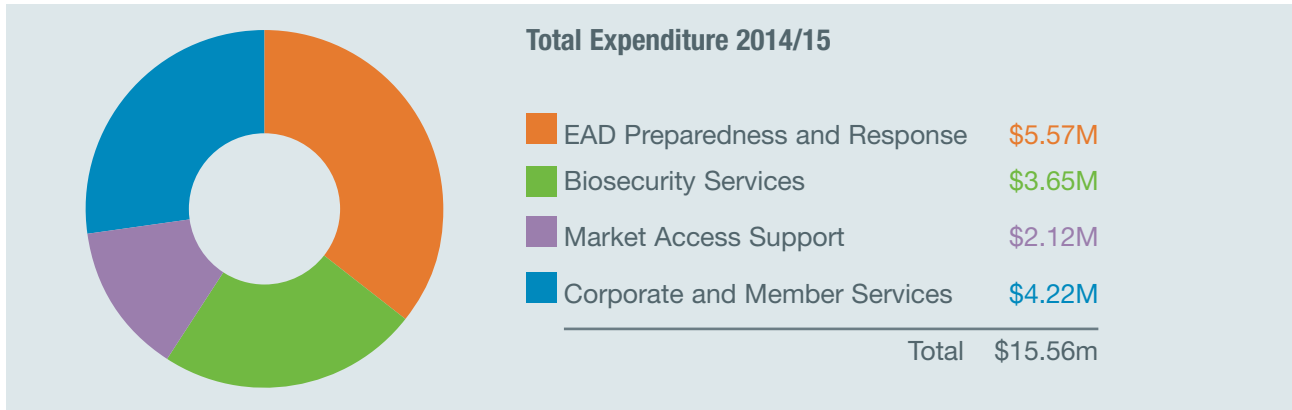
- Subscription funding from Members of \$3,938,109 and from Associate Members of \$30,000, amounting to total subscriptions of \$3,968,109 and remaining at 2014-15 levels.
- The long term downward trend in interest revenue is projected to continue, with around \$130,000 being available as core funding.
- The recovery of \$323,188 in Management Fees from special funded projects, of which \$50,000 will fund the 0.5 FTE EAD training position.
- Funding for special programs from Members and Associate Members of \$7,409,562 and from other stakeholders of \$1,154,369.

See Figure 2 on page 12 

⁴ In most projects the Management Fee is set at 5% and has either been incorporated into or added onto existing budgets as appropriate. In some cases existing contractual arrangements will override the 5%, and the fee with either be at a different rate or there may be no fee at all. Over time, as contracts and business plans expire and are renegotiated, they will include provision for a Management Fee for each year of the term of the contract.

FINANCIAL OVERVIEW

Figure 2 – Total Expenditure 2014/15



The focus of AHA's expenditure has been on maintaining the level of resourcing into the key core program areas wherever possible. The AHA Board has approved maintaining the investment of subscription funding into core programs at levels comparable with those budgeted in the 2014-15 AOP, with one major difference in EAD Preparedness and Response Services, where the AHA Board has agreed to fund the 0.5 FTE EAD training position.

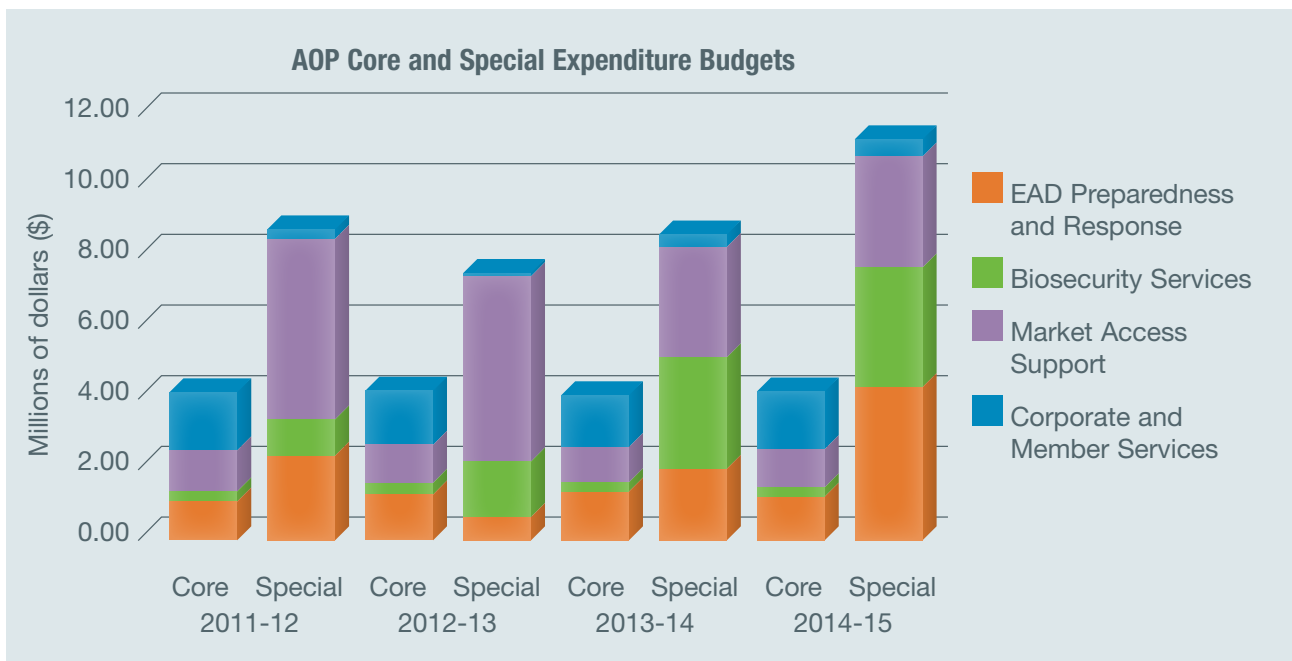
Market Access Support, Biosecurity Services, Corporate Services and Communications and Partnerships will see a core investment very close to 2014-15 levels.

Over the last 6 years expenditure in special projects has grown 25 percent, reflecting AHA's strengths in project management, capability and specialist expertise and our role in facilitating and enhancing partnerships. In 2015-16 expenditure in special projects is \$8.563M and while this is less than the previous financial year, this is due largely

to the FMD Antigen renewal budget of \$2.264M in 2014-15). Special project funding consists of:

- EAD Preparedness and Response Services – Expenditure is consistent with last year outside of the FMD Antigen renewal as noted above.
- Biosecurity Services – Expenditure is consistent with last year with a slight fall in Johne's disease budgets being indicated.
- Market Support Services – Expenditure is consistent with last year.
- Communications and Partnerships – Expenditure is consistent with last year.
- Corporate Services – Expenditure is consistent with last year with the addition of the Livestock Biosecurity Network (LBN) as a special project.

Figure 3 – AOP Core & Special Expenditure Budgets



FINANCIAL OVERVIEW

Table 1 – Funding requirements 2015-16 – all projects

Funding requirements for all projects 2015-16							
	Total Core funding (\$)	Special excluding management fee (\$)	Management fee## (\$)	Special including management fee (\$)	TOTAL Budget 2015-16 (\$)	2014-14 budget (\$)	\$ variation
EAD Preparedness and Response							
Response Framework and Obligations	225,333	156,500	8,500	165,000	390,333	350,266	40,067
Response Tools	464,438	1,227,856	9,348	1,237,204	1,701,642	4,328,349	-2,626,707
Training	612,978	232,754	17,904	250,658	863,636	891,563	-27,927
Subtotal	1,302,749	1,617,110	35,752	1,652,862	2,955,611	5,570,178	-2,614,567
Biosecurity Services							
Biosecurity Risk Management	263,897	2,895,407	134,771	3,030,178	3,294,075	3,757,056	-462,981
Traceability	-	169,848	7,804	177,652	177,652	186,042	-8,390
Subtotal	263,897	3,065,255	142,575	3,207,830	3,471,727	3,943,098	-471,371
Market Access Support							
Surveillance	1,012,096	2,642,743	123,999	2,766,742	3,778,838	3,740,238	38,600
Livestock Welfare	77,774	306,317	15,316	321,633	399,407	204,722	194,685
Subtotal	1,089,870	2,949,060	139,315	3,088,375	4,178,245	3,944,960	233,285
Corporate and Member Services							
Corporate Governance and Management	988,764	-	-	-	988,764	1,078,823	-90,059
Business Services	-	580,584	4,109	584,693	584,693	149,173	435,520
Financial Management and Administration ***	-	-	-	-	-	-	-
People, Capability and Culture	82,464	-	-	-	82,464	-	82,464
Information Services and Technology	164,989	-	-	-	164,989	150,500	14,489
Subtotal	1,236,217	580,584	4,109	584,693	1,820,910	1,378,496	442,414
Communications and Partnerships							
Project Support ***	-	-	-	-	-	-	-
Media Relations and Issues Management	33,200	-	-	-	33,200	14,919	18,281
Corporate Communications	238,714	-	-	-	238,714	233,302	5,412
Partnerships and Stakeholder Engagement	287,779	28,735	1,437	30,172	317,951	470,433	-152,482
Subtotal	559,693	28,735	1,437	30,172	589,865	718,654	-128,789
Totals	4,452,426	8,240,744	323,188	8,563,932	13,016,358	15,555,386	-2,539,028

*** Budgeted costs are recovered from operational projects

There is a management fee for special projects. In most projects this is set at 5%, and has either been incorporated into or added onto existing budgets as appropriate. In some cases existing contractual arrangements will override the 5%, and the fee will either be at a different rate, or there may be no fee at all.

FINANCIAL OVERVIEW

Table 2 – Funding from Members and Industry Reserves

Summary of funding required from Members 2015-16					
Funding party	Core funding (\$)	Special funding (incl Mgmt fee) (\$)	2015-16 Total funding (\$)	2014-14 Total funding (\$)	% change
Australian Government	1,300,000	896,177	2,196,178	3,124,863	-30%
Australian Capital Territory	5,000	149	5,149	5,528	-7%
New South Wales	281,557	209,628	491,185	721,554	-32%
Northern Territory	23,934	8,620	32,553	62,562	-48%
Queensland	301,097	136,196	437,293	697,492	-37%
South Australia	124,230	45,918	170,147	253,202	-33%
Tasmania	44,748	12,980	57,728	76,157	-24%
Victoria	400,639	130,288	530,927	738,620	-28%
Western Australia	118,795	45,042	163,837	264,755	-38%
States and Territories (see Note)	1,300,000	588,820	1,888,820	2,819,870	-33%
Chicken Industry	121,815	39,357	161,172	159,608	1%
Dairy Industry	235,931	468,306	704,238	629,879	12%
Egg Industry	38,034	23,400	61,434	48,387	27%
Australian Honey Bee Industry Council Inc	-	-	-	5,493	-100%
Australian Horse Industry Council	5,000	150	5,150	5,124	1%
Lot Fed Cattle Industry	65,131	416,120	481,251	248,909	93%
Equestrian Australia Limited	9,596	250	9,846	9,834	0%
Harness Racing Australia Inc	15,098	350	15,448	15,472	0%
Grass Fed Cattle Industry	429,518	1,466,600	1,896,118	2,826,752	-33%
Goat Industry	5,118	164,141	169,260	139,283	22%
Australian Alpaca Association Ltd	5,000	51,144	56,144	48,664	15%
Australian Duck Meat Association Inc	7,179	250	7,429	7,357	1%
Australian Pork Limited	57,514	71,999	129,513	146,382	-12%
Sheepmeat Industry	165,343	1,573,924	1,739,267	1,356,497	28%
Wool Industry	139,722	1,468,946	1,608,668	1,441,952	12%
Industry	1,300,000	5,744,939	7,044,939	7,089,593	-1%
The Australian Veterinary Association Ltd	13,659	-	13,659	13,659	0%
CSIRO – AAHL	24,449	-	24,449	24,449	0%
Service Providers	38,108	-	38,108	38,108	0%
Livecorp	5,000	167,915	172,915	113,317	53%
Australian Racing Board	5,000	150	5,150	5,127	0%
Council of Veterinary Deans of Australia and NZ	5,000	-	5,000	5,127	-2%
Dairy Australia Ltd	5,000	11,261	16,261	5,127	217%
National Aquaculture Council Inc	5,000	150	5,150	5,127	0%
Zoo & Aquarium Association	5,000	150	5,150	5,127	0%
Associate Members	30,000	179,626	209,626	138,952	51%
Members and Associate Members Total	3,968,109	7,409,563	11,377,672	13,211,386	-14%
Other Stakeholders and External Parties Total	-	1,154,369	1,154,369	1,819,622	-37%
TOTAL	3,968,109	8,563,932	12,532,041	15,031,008	-17%

FINANCIAL OVERVIEW

Table 2 – Funding from Members and Industry Reserves (continued)

Summary of funding required from Members 2015-16		
Funding party	Core funding (\$)	Special funding (incl Mgmt fee) (\$)
FUNDING SUMMARY	CORE	SPECIAL
Members and Associate Members	3,968,109	7,409,563
Other Stakeholders	–	1,154,369
Interest Income	130,000	–
Management Fee ##	323,188	–
Deficit (reduces Company Reserves)	31,129	–
CORE EXPENDITURE TO BE FUNDED	4,452,426	8,563,932

There is a management fee for special projects. In most projects this is set at 5%, and has either been incorporated into or added onto existing budgets as appropriate. In some cases existing contractual arrangements will override the 5%, and the fee will either be at a different rate, or there may be no fee at all.

Table 3 – Industry Reserves

Industry Reserves	2015-16 budget	2014-15 budget
Forecasted Total Opening Balance **	9,250,000	9,304,273
Add: Total Industry Levy Income	7,320,000	7,080,000
Less: Allocated for Core Funding	1,200,613	1,194,936
Less: Allocated for special funding	5,620,795	5,656,331
Less: Levy collection costs	50,000	100,978
Less: Industry Initiative expenditure	1,750,000	2,837,500
Less: Transfers to Industry Trust Funds	222,000	193,506
Less: EADRA cost recoveries	–	131,488
Add: Share of Interest Income	250,000	294,887
Estimated Total Closing Balance	7,976,591	6,564,421
Net decrease in Industry Reserves	-1,273,409	-2,739,852

** 2014/15 budget forecast opening balance of Industry Reserves made in December 2013

** 2015/16 budget forecast of opening balance of Industry Reserves made in March 2015

EMERGENCY ANIMAL DISEASE PREPAREDNESS AND RESPONSE SERVICES

Responsibility: Executive Manager: Peter Dagg (A/g)

The Strategic Priorities addressed by the EAD Preparedness and Response Services are:

Introduction

Purpose

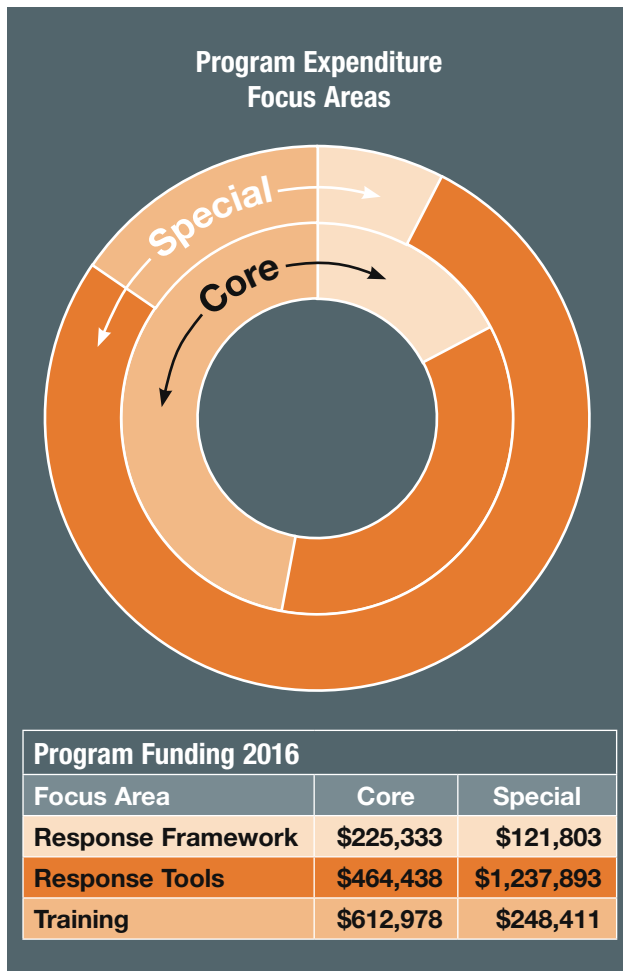
The purpose of the EAD Preparedness and Response Services is to provide stakeholders with the tools they require to deal successfully with EADs, and to enhance their capability to contribute to biosecurity preparedness and response.

STRATEGIC PRIORITY 1

EFFECTIVELY MANAGE AND STRENGTHEN AUSTRALIA'S EMERGENCY ANIMAL DISEASE RESPONSE ARRANGEMENTS THROUGH SUCCESSFUL PARTNERSHIPS WITH MEMBERS

STRATEGIC PRIORITY 2

ENHANCE THE EMERGENCY ANIMAL DISEASE PREPAREDNESS AND RESPONSE CAPABILITY OF AHA AND ITS MEMBERS



Background

Having a unified and agreed national approach to EAD responses is an asset to our Members – Australia's livestock industries and governments – the economy and the community. We aim to provide stakeholders with the tools they require to deal successfully with EADs, and to enhance their capability to contribute to biosecurity preparedness and response.

We will deliver:

- Nationally agreed and useable response framework and supporting tools that are fit-for-purpose and readily available
- Enhanced emergency animal disease preparedness and response arrangements are gained through improved collaboration between Members
- All signatories to the Deed are Members of AHA
- Nationally consistent, useable and fit-for-purpose emergency animal disease preparedness and response training, resources and support
- Enhanced design and delivery of easily accessible training resources for improved emergency animal disease response capacity and capability
- Raised awareness on the location of training information and resources regarding roles and responsibilities in an emergency animal disease

EMERGENCY ANIMAL DISEASE PREPAREDNESS AND RESPONSE SERVICES

Strategies

We will achieve these outcomes by applying the following strategies through our programs as follows:

Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
Safeguard the integrity of the Deed to ensure the effectiveness and currency of the response framework and supporting tools	Response framework and obligations	90% of the 2015-16 EADRA work plan ⁵ completed	Subscription 225,333	Subscription 225,266
Enhance the quality and 'fitness-for-purpose' of messaging in non-outbreak times among Member groups		Ensure all signatories are Members of AHA	Special 165,000 ⁶	Special 125,000
Ensure Members understand their roles and responsibilities in an emergency animal disease situation		Implement EAD Communications Strategy – establish benchmark for roles and responsibilities		
Sub Total			390,333	350,266
Improve collaboration across governments and livestock industries to enhance emergency animal disease preparedness and response	Response tools	90% of the 2015-16 AUSVETPLAN work plan ⁷ completed	Subscription 464,438	Subscription 451,693
		Enhanced Members' understanding of FMD ⁸ virus, diagnostic tests, vaccine selection and FMD vaccination tactical options	Special 1,237,204	Special 3,876,656
		Capripox test development completed		
Sub Total			1,701,642	4,328,349
Ensure Members and associated industries and communities have ready access to emergency animal disease preparedness and response training	EAD Training	90% of the 2015-16 EAD Training work plan ⁹ completed	Subscription 612,978	Subscription 557,812
Develop and deliver training programs to increase and strengthen participation and engagement, and to complement other stakeholder training programs		Refreshed training resources developed for industry partners	Special 250,658	Special 333,751
Sub Total			863,636	891,563
Total Subscription			1,302,749	1,234,771
Total Special			1,652,862	4,335,407
TOTAL EAD PREPAREDNESS AND RESPONSE SERVICES BUDGET			2,955,611	5,570,178

5 Refer to the EADRA Business Plan 2015/16-17/18 and three-year rolling work plan: www.animalhealthaustralia.com.au/programs/emergency-animal-disease-preparedness/eadra-business-planning

6 This includes a recent variation to the funding deed for this project

7 Refer to the AUSVETPLAN Business Plan 2015/16-17/18 and three-year rolling work plan: www.animalhealthaustralia.com.au/programs/emergency-animal-disease-preparedness/ausvetplan/ausvetplan-business-planning

8 Primarily the FMD Risk Management Project operational plans

9 Refer to the EAD Training Business Plan 2015/16-2017/18 and three-year rolling work plan: www.animalhealthaustralia.com.au/training-centre/ead-training-business-planning

EMERGENCY ANIMAL DISEASE PREPAREDNESS AND RESPONSE SERVICES

Response Framework and Obligations Program

Under this program AHA safeguards the integrity of the Deed to ensure the effectiveness and currency of the response framework:

- The EADRA (subscription funded) brings together the Commonwealth, state and territory governments and livestock industry groups to increase Australia's capacity to prepare for, and respond to, EAD incidents.
- The Aquatic EAD response arrangements (special funded) to develop a formal arrangement between governments and private sectors on responses to emergency aquatic animal disease incidents.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
EADRA	Updated versions of Deed and EADRA endorsed and published	October 2016	225,333	225,266
	Guidance documents prioritised in the 2015/2016 EADRA work plan endorsed and published	December 2016		
Total Subscription			225,333	225,266
Special funded				
Aquatic EAD response arrangements	Principles of public/private benefits arising from control of aquatic EADs agreed by relevant stakeholders	June 2016	165,000 ¹⁰	125,000
	Approach to categorisation developed and agreed criteria tested by applying to abalone diseases	June 2016		
Total Special			165,000	125,000
TOTAL RESPONSE FRAMEWORK AND OBLIGATIONS PROGRAM BUDGET			390,333	350,266

Photo: AHA



EMERGENCY ANIMAL DISEASE PREPAREDNESS AND RESPONSE SERVICES

Response Tools

This program includes:

- AUSVETPLAN – the instrument that translates the EADRA into action and ensures that informed decisions about the policies and procedures needed to manage an EAD incident in Australia are immediately at hand and there is no time lost in mounting the response
- the vaccine banks for FMD and anthrax
- two research projects, all of which underpin the response framework.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
AUSVETPLAN	Complete a review of the AUSVETPLAN development and approvals process	December 2015	464,438	451,693
	Priority manuals are updated to the Edition 4 format	June 2016		
Total Subscription			464,438	451,693
Special funded				
FMD Vaccine Bank Management	Develop business plan	December 2015	92,666	2,307,974
	Confirm contractual arrangements with Cryosite	March 2016		
	Confirm Memorandum of Understanding with NJ Phillips	March 2016		
	Milestone reporting to Members	Six monthly		
Anthrax Vaccine	Develop business plan	December 2015	18,935	16,899
	Assess inventory, batch expiry dates and sales of anthrax vaccine bank	December 2015 and June 2016		
	Milestone reporting to Members	Six monthly		
FMD Risk Management	Milestone 4 report delivered	1 July 2015	1,041,603	1,471,057
	Milestone 5 report delivered	30 November 2015		
	Annual review and program meeting held	29 February 2016		
Capripox	Milestone 2 report delivered on further international testing	31 July 2015	84,000	80,726
	Final report on test validation	29 February 2016		
Total Special			1,237,204	3,876,656
TOTAL RESPONSE TOOLS BUDGET			1,701,642	4,328,349

¹⁰ This includes a recent variation to the funding deed for this project

EMERGENCY ANIMAL DISEASE PREPAREDNESS AND RESPONSE SERVICES

EAD Training

This program includes an overarching core project that supports, as well as delivers, training activities. It is supported by smaller training projects targeting specific groups or topics. Due to the strategic investment in this program beginning in the 2015-16 financial year¹¹, additional benefits will include enhanced training and resources to meet the evolving needs of Members, enhanced EAD response awareness including by other stakeholders and the opportunity to co-invest across other AHA services for general EAD awareness enhancement.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
National EAD Training	Training resources are developed for industry functions as described in the revised AUSVETPLAN control centre management manuals	June 2016	612,978	557,812
	Review structure, location and content of trainers' extranet in consultation with stakeholders	December 2015		
	AHA – sponsored trainers' professional development workshop/s attended and valued by EAD trainers nationally	April 2016		
Total Subscription			612,978	557,812
Special funded				
RRT Training	AHA, in consultation with a host jurisdiction, designs and delivers an annual RRT exercise	May 2016	222,247	220,000
On-line FMD Vaccination Training	An online training resource for emergency FMD vaccination is developed and pilot-tested	December 2015	28,411	–
Field surveillance Vet Induction			–	12,182
Nat'l Livestock Standstill			–	101,569
Total Special			250,658	333,751
TOTAL EAD TRAINING BUDGET			863,636	891,563

¹¹ This strategic investment – which is funded via the 5% management fee applied to special-funded projects – is a one-year trial period only, but if successful and pending Member approval, it may be incorporated into core funding in future years

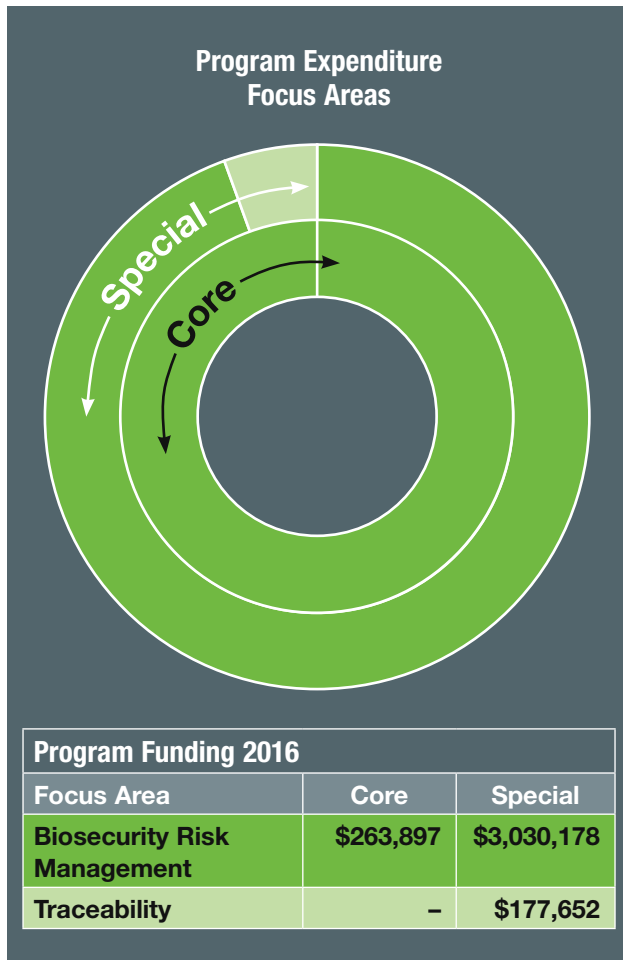
BIOSECURITY SERVICES

Responsibility: Executive Manager:
Duncan Rowland

Introduction

Purpose

The purpose of the Biosecurity Service Stream (BSS) is to strengthen awareness of the value and need for on-farm biosecurity practices and to provide tools for the tracing and assessment of risk associated with the movement of livestock.



The Strategic Priority addressed by the BSS is:

STRATEGIC PRIORITY 3
STRENGTHEN BIOSECURITY, SURVEILLANCE AND ANIMAL WELFARE TO ENHANCE ANIMAL HEALTH, AND SUPPORT MARKET ACCESS AND TRADE

Background

Effective biosecurity is an essential element of good livestock production – benefiting the producer, associated industries and the wider community. We aim to provide producers and the production value chain with the tools for improved traceability and the assessment of risk with the movement of livestock. Cooperative management of the biosecurity risks facing the livestock production sector by government and industry is crucial to this success.

We will deliver:

- Livestock producers are more aware of their biosecurity obligations
- Increased biosecurity awareness within industry supply chains
- Effective industry-specific, on-farm biosecurity plans and other tools that support national efforts to reduce the risk of endemic and emergency animal diseases
- Risk mitigation strategies for significant (agreed) livestock production conditions
- Innovative approaches and cost-effective tools for increased uptake of biosecurity practices
- A measurable increase in strategic partnerships and collaborations with Members, Plant Health Australia, Research and Development Corporations, across the supply chain and other organisations
- Consistent and harmonised biosecurity arrangements across jurisdictions deliver consistent outcomes
- A robust, integrated animal health system based on improved national policies and a national animal health surveillance strategy in which national and international trading partners have confidence
- Proven improvements in traceability in livestock along the production chain satisfy the national performance standards
- Improved traceability by expanding the NLIS system to other industries
- A measurable increase in best practice guidelines and industry verification systems and tools for animal health and welfare to support market access

BIOSECURITY SERVICES

Strategies

We will achieve these outcomes by applying the following strategies through our programs as follows:

Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
<p>Develop and deliver engagement and communications strategies and training to increase awareness, uptake and application of biosecurity practices, principles and plans</p> <p>Assist Members to strengthen on-farm biosecurity practices by developing and implementing innovative approaches, tools and cost-effective solutions and enhancing best practice guidelines and verification/certification systems</p> <p>Strengthen collaboration to encourage and support research to identify gaps and the development of and implementation of innovative approaches to the management of biosecurity risks</p> <p>Participate in and contribute to national priority initiatives to improve and enhance biosecurity arrangements</p> <p>Participate in and contribute to the development, and implementation of a national animal health surveillance strategy</p> <p>Improve diagnostic, surveillance and reporting systems</p> <p>Assist industry in the development of industry verification systems and tools for animal health and welfare to support market access</p>	Biosecurity Risk Management	<p>Continuous improvement in biosecurity awareness on-farm – benchmark 49%¹²</p> <p>90% of Farm Biosecurity Project objectives achieved through AHA/PHA Steering Committee</p> <p>90% of the Biosecurity RD&E Strategy 2015-16 work plan completed¹³</p> <p>Work with SAFEMEAT, Biosecurity RD&E Strategy Steering Group and other national committees to improve biosecurity arrangements</p> <p>Meet 90% deliverables of the National Sheep Health Management Project, and Livestock Production Conditions project business plans¹⁴</p> <p>With industry develop/ review auditable biosecurity standards for two industry verification systems</p>	Subscription 263,897	Subscription 262,902
<p>Work with Members to expand and improve national livestock identification systems and traceability</p>	Traceability	Collaboratively develop three national policies to improve traceability along the production chain to meet the National Livestock Traceability Standards	Subscription –	Subscription –

12 Farm Biosecurity Survey Research Report (October 2013)

13 Refer to the Biosecurity RD&E Strategy Business Plan

14 Refer to the Sheep Production Conditions and National Sheep Health Monitoring Committee Business Plans

BIOSECURITY SERVICES

Biosecurity Risk Management Program

This program brings together the broad issues of communication and extension, research and surveillance relating to the awareness of and implementation of biosecurity practices at the farm whilst maintaining trade (domestic and international) and dealing with production conditions that are dealt with daily by Australian livestock producers.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Farm Biosecurity Project	An increase from 49% ¹⁵ to 60% ¹⁶ in the number of producers who undertake a biosecurity action as a result of coming into contact with the FBP	June 2016	200,767	200,000
Biosecurity Planning and Implementation	Ensure government parties and industry signatories to the EADRA meet their biosecurity responsibilities as listed in Clause 14 of the Deed	June 2016	63,130	62,902
Total Subscription			263,897	262,902
Special funded				
Biosecurity RD&E Strategy	75% of stakeholders believe the Strategy is a benefit to the biosecurity system	June 2016	200,000	200,000
	Undertake and report on the results of a national biosecurity extension audit with PHA	March 2016		
Newcastle Disease Strategy	Deliver against 90% of outcomes listed in the <i>National ND Management Plan 2013-16</i>	June 2016	35,041	35,000
Swill feeding Compliance and Awareness Project*	Develop business plan and deliver against 90% of project activities	June 2016	40,354	95,580
	Coordinate the collection of swill feeding compliance activities and report to AHC/NBC	June 2016		
Alpaca Biosecurity*	Develop business plan and deliver against 90% of project activities	June 2016	10,500	–
	Development of one effective tool or information piece for alpaca producers that will facilitate behavioural change on farm	June 2016	–	–
Goat Production Conditions*	The provision of two tools or information collateral to goat producers to facilitate behavioural change on farm	June 2016	78,750	–
	Develop business plan and deliver against 90% of project activities	June 2016		
Sheep Production Conditions*	The provision of two tools and information collateral to sheep producers to facilitate behavioural change on farm	June 2016	1,648,500	1,499,686
	Deliver against 90% of project activities listed in the <i>Sheep Production Conditions Business Plan</i>	June 2016		

15 Farm Biosecurity Survey Research Report (October 2013)

16 Farm Biosecurity Survey Research Report (October 2013)



BIOSECURITY SERVICES

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Special funded				
Cattle Production Conditions*	The provision of two tools or information collateral to cattle producers to facilitate behavioural change on farm	June 2016	715,645	–
	Develop business plan and deliver against 90% of project activities	June 2016		
National JD Project*	Manage the cross sectoral issues associated with the administration of the MAP (e.g. communication and database management) so that producers can maintain trade in their stock	June 2016	141,750	–
	Develop business plan and deliver against 90% of project activities	June 2016		
Sheep CRC	To support and ensure the wool industry's investment in the Sheep CRC delivers value	June 2016	159,638	–
NJDPCP (2014-15 only)			–	470,205
Goat Endemic Disease Mgmt (2014-15 only)			–	64,736
NBJDSP (2014-15 only)			–	1,083,980
Cattle Endemic Disease Mgmt (2014-15 only)			–	11,043
Biosecurity Business Plans (2014-15 only)			–	33,924
Nat'l Livestock Standstill			–	101,569
Total Special			3,030,178	3,494,154
TOTAL BIOSECURITY RISK MANAGEMENT PROGRAM BUDGET			3,294,075	3,757,056

*These projects are still under negotiation

BIOSECURITY SERVICES

Traceability Program

This program focuses on the operational and policy issues surrounding traceability in Australia's livestock industries. Currently there is a focus towards the foot-and-mouth disease susceptible species as these respective industries are actively working in this area.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Special funded				
NLIS Program	Collaboratively develop implementation and compliance rules for the four NLIS species programs	June 2016	64,117	76,351
NLIS Goat Tag Trial	Undertake trials to identify devices suitable for the identification of dairy goats in Australia	December 2018	40,412	30,759
Alpaca Traceability	Fund the AAA's responsibilities relating to traceability	June 2016	40,494	42,900
Tracing Exercises	Undertake national tracing exercises for sheep and pigs to assess their performance against the National Livestock Traceability Performance Standards as identified by the respective Advisory Committees	June 2016	32,629	36,032
TOTAL TRACEABILITY PROGRAM BUDGET			177,652	186,042

Photo: AHA



MARKET ACCESS SUPPORT SERVICES

Responsibility: Executive Manager: Kevin de Witte

The Strategic Priority addressed by the Market Access Support Services is:

STRATEGIC PRIORITY 3

STRENGTHEN BIOSECURITY, SURVEILLANCE AND ANIMAL WELFARE TO ENHANCE ANIMAL HEALTH, AND SUPPORT MARKET ACCESS AND TRADE

Introduction

Purpose

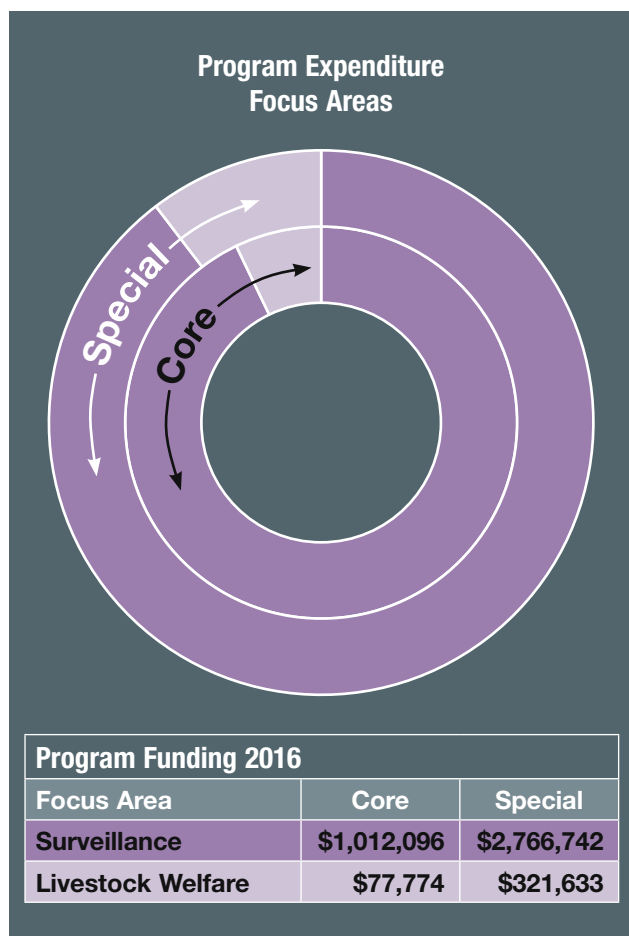
The purpose of Market Access Support Services is to facilitate the coordination and harmonisation of government and industry efforts through the national coordination of animal health and welfare information, policies and services and maintaining capability in veterinary diagnostics. This effort will strengthen the overall integrity of and confidence in the Australian animal health system to support market access, from which all Members benefit.

Background

Having a unified and agreed national approach to animal disease surveillance and animal welfare is an asset to our Members – Australia’s livestock industries and governments – the economy and the community. This approach is also consistent with the principles of One Health. We aim to provide stakeholders with the information and tools they require to access markets successfully, and to enhance their capability to contribute to biosecurity and industry sustainability.

We will deliver:

- A robust, integrated animal health system with improved national policies and a national animal health surveillance strategy in which national and international trading partners have confidence
- Surveillance activities, which are science based and prioritised according to risk to maximise return on investment and maintain assurance of key disease absence
- Easily accessible and useable technologies and information systems to facilitate reporting and to minimise the time to detection
- Enhanced national policies and strategies to address ‘one health’ issues, including zoonotic disease and antimicrobial resistance
- A measurable increase in best practice guidelines and industry verification systems and tools for animal health and welfare to support market access
- Consistent and harmonised animal welfare arrangements across jurisdictions to deliver consistent outcomes



MARKET ACCESS SUPPORT SERVICES

Strategies

We will achieve these outcomes by applying the following strategies through our programs as follows:

Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
Participate in and contribute to the development, and implementation of a national animal health surveillance strategy Improve diagnostic, surveillance and reporting systems Assist industry in the development of industry verification systems and tools for animal health and welfare to support market access	Surveillance ¹⁷	Contribute to improving national policies for surveillance and a national animal health surveillance strategy ¹⁸	Subscription 1,012,096	Subscription 1,002,212
		Integrity of surveillance data ¹⁹ maintained to retain confidence in Australia's animal health status 90% delivery against business plans for NAHIS, NSDIP, NAMP, TSEFAP, SWFFAP, Reference Labs and AAPSP	Special 2,766,742	Special 2,738,026
		Achieve a measurable increase in the development of best practice guidelines and industry verification systems and tools for animal health – establish baseline		
Sub Total			3,778,838	3,740,238
Assist industry in the development of industry verification systems and tools for animal health and welfare to support market access Strengthen Member collaboration to adopt a consistent legislative and regulatory approach to achieve sustainable and improved animal welfare outcomes	Livestock Welfare	A measurable increase in the development of best practice guidelines and industry verification systems and tools for animal welfare – establish baseline	Subscription 77,774	Subscription 77,622
		Policy and procedures are collaboratively developed with Members and key stakeholders to achieve sustainable and improved animal welfare outcomes including the standards and guidelines development framework and AWTG liaison. Progress the development of the poultry and goat industry welfare standards and guidelines	Special 321,633	Special 127,100
Sub Total			399,407	204,722
Total Subscription Budget			1,089,870	1,079,834
Total Special Budget			3,088,375	2,865,126
TOTAL MARKET ACCESS SUPPORT SERVICES BUDGET			4,178,245	3,944,960

17 Includes diagnostics. The following diagnostic business plans are in operation: • Reference Laboratories • AAPSP

18 Pending developments with the AHC-led National Animal Health Surveillance and Diagnostics Strategy.

19 The following surveillance business plans are in operation: • NAHIS • NSDIP • NAMP • TSEFAP • SWFFAP

MARKET ACCESS SUPPORT SERVICES

Surveillance Program

Under this program, AHA manages a number of established surveillance and diagnostic projects such as NAHIS, NSDIP, NAMP, TSEFAP, SWFFAP, Reference Laboratories and AAPSP that contribute to the integrity of the Australian animal health system to support market access. The collaborative involvement of governments, industry and the private sector allows an effective and efficient national approach for the benefit of all Australian livestock industry sectors and the community.

The surveillance enhancement and support project allows involvement in surveillance and diagnostics strategy, business plan and surveillance innovation development. The Australian Animal Pathology Standards and National Animal Health Laboratories Programs support the continuing education and expertise of veterinary diagnosticians, who are critical to the early detection and understanding of animal disease. APAV and AAVet are projects that accredit non-government veterinarians for involvement in government and industry animal disease programs that support market access.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
NAHIS	Maintain on-line database, website and the timely publication of the annual reports: <i>Animal Health in Australia</i> <i>Animal Health Surveillance Quarterly</i>	June 2016 April 2016 Quarterly	618,226	608,486
NSDIP	Enhance livestock and wildlife disease investigations by private veterinary practitioners to improve time to notification of suspect disease consistently and collaboratively	June 2016	235,729	235,698
Surveillance enhancement and support	Identify and collaborate with Members to develop a surveillance and diagnostics strategy to improve general surveillance reporting and to support targeted surveillance programs Progress adoption of general and new targeted surveillance activities as per National Animal Health Surveillance and Diagnostics Business Plan ²⁰ Measurable increase in best practice guidelines and industry verification systems and tools for animal health to support market access – establish baseline	June 2016 June 2016 June 2016	128,405	88,538
Nat Gen Surveillance Business Plan	(incorporated into Surveillance enhancement and support)		–	39,187
National Animal Health Laboratory Coordination	Efficient management of contracts and issues to maintain and improve diagnostic services for specific diseases that have market access relevance	June 2016	29,736	30,303
Total Subscription			1,012,096	1,002,212



²⁰ The National Animal Health Surveillance and Diagnostics Strategy and Business Plan is currently under development under the guidance of the Animal Health Committee.

MARKET ACCESS SUPPORT SERVICES

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Special funded				
NAMP	Timely monitoring for bluetongue, bovine ephemeral fever and Akabane disease and their vectors, and reporting of distribution zones to support market access for cattle, sheep and goats	June 2016	1,196,749	1,030,380
TSEFAP	Timely monitoring and communication of Australia's freedom from BSE and Classical Scrapie combined with our highest level of international rating, to support market access for cattle, sheep and goats	June 2016	1,162,902	1,162,901
SWFFAP	Coordination of improved national awareness and risk-based surveillance for the early detection of SWF to safeguard livestock industries in northern and eastern Australia	June 2016	124,950	171,001
APAV	Administer APAV scheme for the accreditation of veterinarians involved in government and industry animal disease programs	June 2016	18,798	16,915
AAVet	Administer AA Vet for the accreditation of veterinarians involved in live exports	June 2016	2,844	2,925
AAPSP	Maintain digital resources and conduct training road show	August 2015 and June 2016	100,499	190,822
	Quarterly histopathology proficiency testing for subscribing veterinary pathologists	Quarterly to June 2016		
Reference laboratories	Management of contracts for Johne's Disease & Anthrax reference laboratory services	June 2016	160,000	163,082
Total Special			2,766,742	2,738,026
TOTAL SURVEILLANCE PROGRAM BUDGET			3,778,838	3,740,238

MARKET ACCESS SUPPORT SERVICES

Livestock Welfare Program

Under this program AHA seeks to work with Members and others to develop animal welfare systems and tools that will validate the animal welfare credibility of Members and support market access. The main projects proposed in this area are the poultry and goat industry welfare standards and guidelines development and management of existing tools such as the ALFA Heat Load contract management and the WPA National Wild Dog Action Plan support.

Welfare standards and guidelines are national cornerstone documents that are collaboratively developed as the acceptable welfare requirements and as advice for better welfare management. Agreed welfare standards allow governments to achieve regulatory harmonisation and industry to develop verification systems and tools for demonstration of good welfare practice.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Livestock Welfare	Facilitate welfare discussions and collaboration between industry and government Members for a harmonised approach to welfare standards implementation and improved welfare outcomes	June 2016	77,774	77,622
	Collaboratively develop animal welfare tools/systems that will validate the animal welfare credibility of Members	June 2016		
Total Subscription			77,774	77,622
Special funded				
Poultry welfare standards and guidelines*	Develop first draft standards and guidelines	July 2015	91,611	72,271
	Develop pre-consultation draft	April 2016		
Goat welfare standards and guidelines*	Develop first draft standards and guidelines	August 2015	32,031	54,829
ALFA Heat Load**	Management of contract for the refinement and delivery of heat load advisory service	June 2016	192,856	–
WPA Wild Dog support**	Support the National Wild Dog Action Plan via the Stakeholder Consultative Group	June 2016	5,135	–
Total Special			321,633	127,100
TOTAL LIVESTOCK WELFARE PROGRAM BUDGET			399,407	204,722

* Funding to be confirmed.

** Only industry funded.

CORPORATE SERVICES

Responsibility: Executive Manager: Tony Marks

Introduction

Purpose

The purpose of Corporate Services is to ensure the sound management of the company built on transparent operating procedures, robust governance, financial control and risk management, efficient business systems and capable people, enabling the delivery of the AOP initiatives and underpinning our strategic direction.

The Strategic Priority addressed by Corporate Services is:

STRATEGIC PRIORITY 4

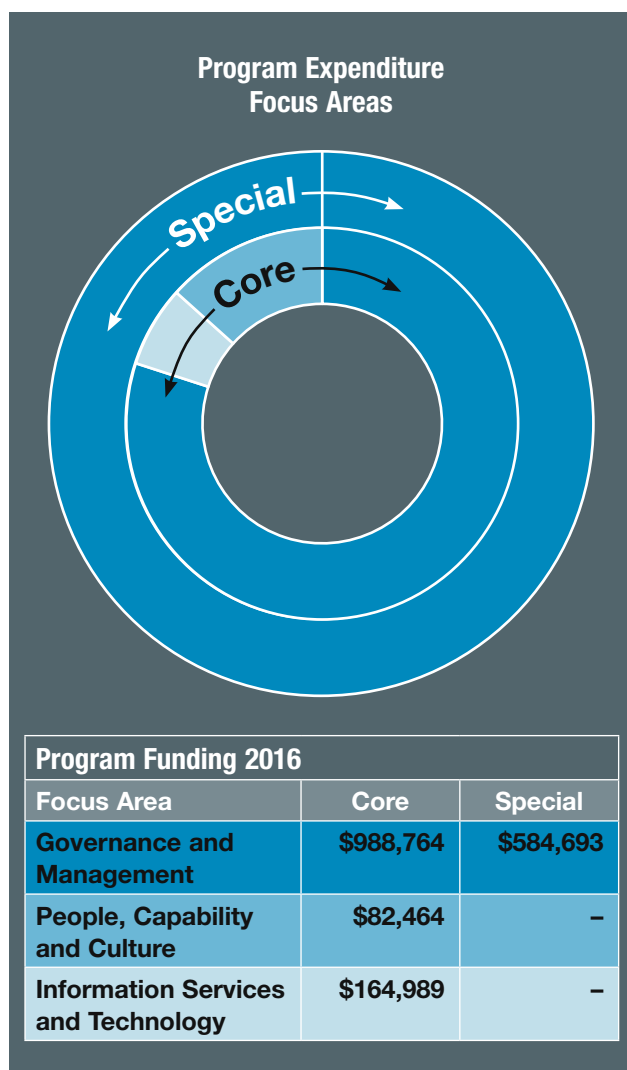
DELIVER MEMBER VALUE, ORGANISATIONAL PERFORMANCE ENHANCEMENT AND SUSTAINABLE RESOURCING

Background

Corporate Services ensures that AHA Member and other stakeholder funds are invested in an efficient and cost effective manner, leveraging and adding value to these investments to deliver ongoing business efficiencies, improved performance and business best practice. By strengthening corporate services and management, our people capability and specialist intellect, as well as the underpinning financial, administrative and technological infrastructure, the company ensures a sustainable use of resources that provides the best return to Members.

We will deliver:

- An effective and sustainable organisation underpinned by solid business systems and processes
- Best practice corporate and program reporting, governance and management of operations
- Enhanced strategic partnerships and collaborations with Plant Health Australia and other organisations
- Alternative and enhanced funding sources and streams
- The full potential of AHA's human resources is realised
- Strong positive working relationships exist with and between Members
- AHA's service delivery is modern, flexible and professional
- Easy, efficient and accessible services suitable to needs of Members



CORPORATE SERVICES

Strategies

We will achieve these outcomes by applying the following strategies through our programs as follows:

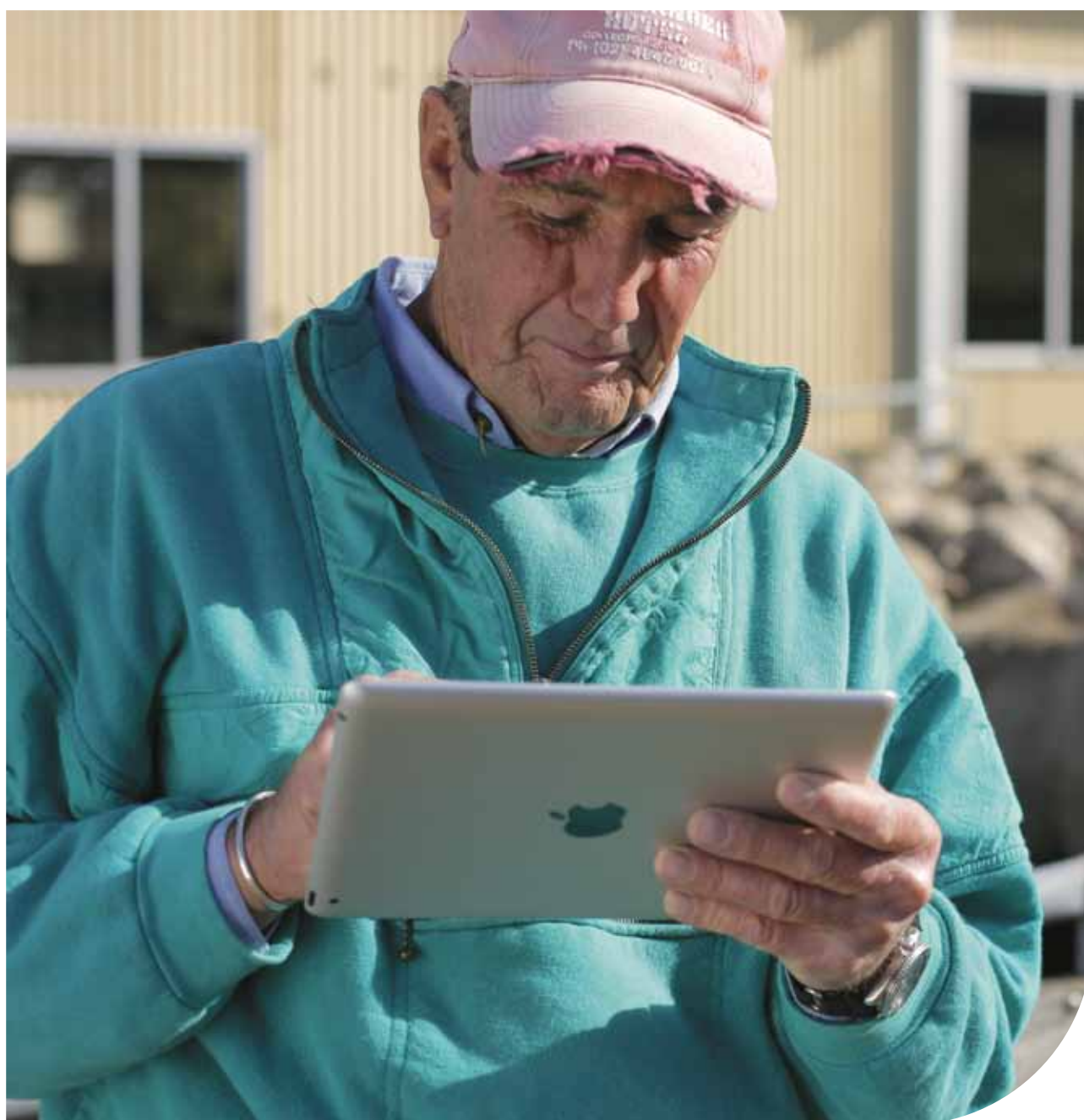
Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
Manage the company effectively, using best practice systems and processes, and deliver ongoing business efficiencies	Corporate governance and management	Best practice governance and management of operations Business processes create greater efficiencies Five year strategic plan is implemented, and is supported by AOP that is Member endorsed Relocation achieved to advantage of Members Maintain an effective risk management system	Subscription 988,764 Special –	Subscription 1,078,823 Special –
	Business services	Support services provided are efficiently managed, timely, and appropriate to needs of related entities	Subscription – Special 584,693	Subscription – Special 149,173
	Financial management and administration (Costs of financial management and administration are allocated across all projects in AOP based on staff timesheets)	Enhanced financial and administrative support improves project outcomes and reporting, strengthens Member satisfaction with AHA programs	Subscription – Special –	Subscription – Special –
Identify and develop new funding models to ensure future financial sustainability	Financial management and administration (Costs of financial management and administration are allocated across all projects in AOP based on staff timesheets)	Review of base funding models and funding sources that underpin AHA operations with recommendations for change	Subscription –	Subscription –
		Identification and development of alternative and enhanced new income streams to fund AHA programs	Special –	Special –
Sub Total			1,573,457	1,227,996
Enhance our people's capability, capacity and culture	People, capability and culture	Human resources are managed, trained and supported within a framework of appropriate practices, enriching a highly motivated and capable workforce	Subscription 82,464 Special –	Subscription – Special –
		Sub Total	82,464	–



CORPORATE SERVICES

Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
Best use of technological systems and processes to enhance AHA's program management, communications and outcomes	Information services and technology	Best possible use is made of available technological resources to support AHA business processes and Member needs and deliver high quality program outcomes	Subscription 164,989 Special –	Subscription 150,500 Special –
Sub Total			164,989	150,500
Total Subscription Budget			1,236,217	1,229,323
Total Special Budget			584,693	149,173
TOTAL CORPORATE SERVICES BUDGET			1,820,910	1,378,496

Photo: AHA



CORPORATE SERVICES

Corporate Governance and Management

Corporate Governance and Management promotes confidence in the strategic direction of the company and maximises the capability of the AHA Board and management to effectively realise progress and elevate performance. It provides Members with the confidence that best practice governance practices are being followed, and that there is full compliance with regulatory and corporate requirements.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Company Management	New <i>Strategic Plan</i> and <i>Annual Operating Plan</i> implemented	July 2016	377,899	202,737
	Program outcomes delivered and fully reported to AHA Board and Members	June 2016		
	Full compliance with regulatory and corporate requirements	June 2016		
	Company risk management – projects, business and strategic risks – reviewed systematically by Senior Management Group and Audit & RM committee	June 2016		
	Identify WHS hazards and implement mitigations	June 2016		
	Effective operational management of company (EMG)	June 2016		
	Conduct AHA Member and Stakeholder Survey and evaluate outcomes	March 2016		
	Performance of AHA meets Members' requirements as reflected in the AHA Member Survey and other consultation processes	June 2016		
Board	Meetings held as planned	June 2016	452,087	442,256
	Full compliance with Constitutional and legal requirements	June 2016		
	<i>Annual Report 2014-15</i> delivered to Members at AGM	November 2015		
	Selection and induction processes completed	November 2015		
Strategic and Annual Operational Planning, Reporting and Evaluation	Monitoring, evaluation and reporting to Members against Strategic Plan	June 2016	158,778	150,654
	Six monthly reporting to Members against AOP deliverables	Jan 2016 June 2016		
	<i>Annual Operating Plan 2016-17</i> completed and adopted by AHA Board and Members	May 2016		
Office re-location	Utilisation of re-location provision from 2014-15 for securing new office premises for AHA	December 2015	–	283,176
Total Subscription Budget			988,764	1,078,823
TOTAL CORPORATE GOVERNANCE AND MANAGEMENT BUDGET			988,764	1,078,823

CORPORATE SERVICES

Financial Management and Administration

Corporate Governance and Management promotes confidence in the strategic direction of the company and maximises the capability of the AHA Board and management to effectively realise progress and elevate performance. It provides Members with the confidence that best practice governance practices are being followed, and that there is full compliance with regulatory and corporate requirements.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
General and Financial Administration	Delivery of accurate and timely company and program financial reports and support services	June 2016	-	-
(Costs of financial management and administration are allocated across all projects in AOP based on staff timesheets)	Supply and upkeep of premises, furniture and equipment, utilities, and administrative infrastructure	June 2016		
	Full cost allocation of expenditure across all operational projects based on staff time sheets	June 2016		
	Research and development of new funding models, alternative income streams, and grants to better resource AHA programs	June 2016		
	AHA identified and sought after to lead and manage special projects outside the AOP	June 2016		
TOTAL FINANCIAL MANAGEMENT AND ADMINISTRATION BUDGET			-	-

Photo: AHA



CORPORATE SERVICES

Business Services

This program ensures the delivery of robust and efficient financial and administrative support services across a range of related entities within the animal health system that meet both the needs of projects and programs and those of our Members.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Special funded				
Cattle Disease Contingency Fund Trust	Provision of reports to the Trustee and shareholders on ongoing Trust operations	June 2016	18,371	8,418
	Administration of funding initiatives approved by the AHA Board	June 2016		
	Management of investment and expenditure	June 2016		
Sheep Industry Health and Welfare Trust	Provision of reports to the Trustee and shareholders on ongoing Trust operations	June 2016	8,807	3,814
	Administration of funding initiatives approved by the AHA Board	June 2016		
	Management of investment and expenditure	June 2016		
Honey Bee Disease Contingency Fund Trust	Provision of reports to the Trustee and shareholders on ongoing Trust operations	N/A	-	3,814
	Administration of funding initiatives approved by the AHA Board			
	Management of investment and expenditure			
NLIS Limited/ NewCo	Executive management and other transitional support to activities of NewCo	June 2016	21,744	112,202
Livestock Biosecurity Network	Management and timely reporting of income and expenditure, including payroll	June 2016	535,771	20,925
	Provision of financial reports to the LBN management and Board on ongoing LBN operations	June 2016		
	Independent evaluation of operational reports provided by LBN to funding parties	June 2016		
	Provide LBN funding on behalf of sheep industry	June 2016		
Total Special Budget			584,693	149,173
TOTAL BUSINESS SERVICES BUDGET			584,693	149,173

CORPORATE SERVICES

People, Capability and Culture

This program ensures the development and implementation of appropriate human resource management, staff development and training practices that support the evolution of high performance teams and motivated workforce, enhances the capability and specialist expertise of our people and upholds the organisation's culture resulting in a motivated and satisfied workforce.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
HR Management	Ongoing development and maintenance of HR policies and practices	June 2016	82,464	–
	Compliance with WHS and Fair Work legislation requirements	June 2016		
	Develop and implement HR strategy to support strategic plan	July 2015		
	Strengthen our people capability and specialist expertise	June 2016		
	Staff engagement and satisfaction with AHA as an employer demonstrated through a survey	June 2016		
Total Subscription Budget			82,464	–
TOTAL PEOPLE, CAPABILITY AND CULTURE BUDGET			82,464	–

Information Services and Technology

This program maximises the company's ability to use new and existing technology in order to deliver elevated performance and to enhance communication across all operational service streams.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Information and Communication Technology	Effective and timely delivery of help desk and technological support across all service streams	June 2016	164,989	150,500
	Develop and implement of new ICT Strategic Plan to align technology with AHA and Member business needs and Strategic Plan	December 2015		
	Review and maintenance of backup and Disaster Recovery capability	June 2015		
	Enhance CMS capability as per ICT Strategic Plan	March 2016		
	AHA's website current and further enhanced as an effective tool for communication and education of Members and stakeholders (as per ICT Strategic Plan)	June 2016		
Total Subscription Budget			164,989	150,500
TOTAL INFORMATION SERVICES AND TECHNOLOGY BUDGET			164,989	150,500

COMMUNICATIONS AND PARTNERSHIPS

Responsibility: Executive Manager:
Kathleen Plowman

The Strategic Priority addressed by
Communications and Partnerships is:

STRATEGIC PRIORITY 4

**DELIVER MEMBER VALUE, ORGANISATIONAL
PERFORMANCE ENHANCEMENT AND
SUSTAINABLE RESOURCING**

Introduction

Purpose

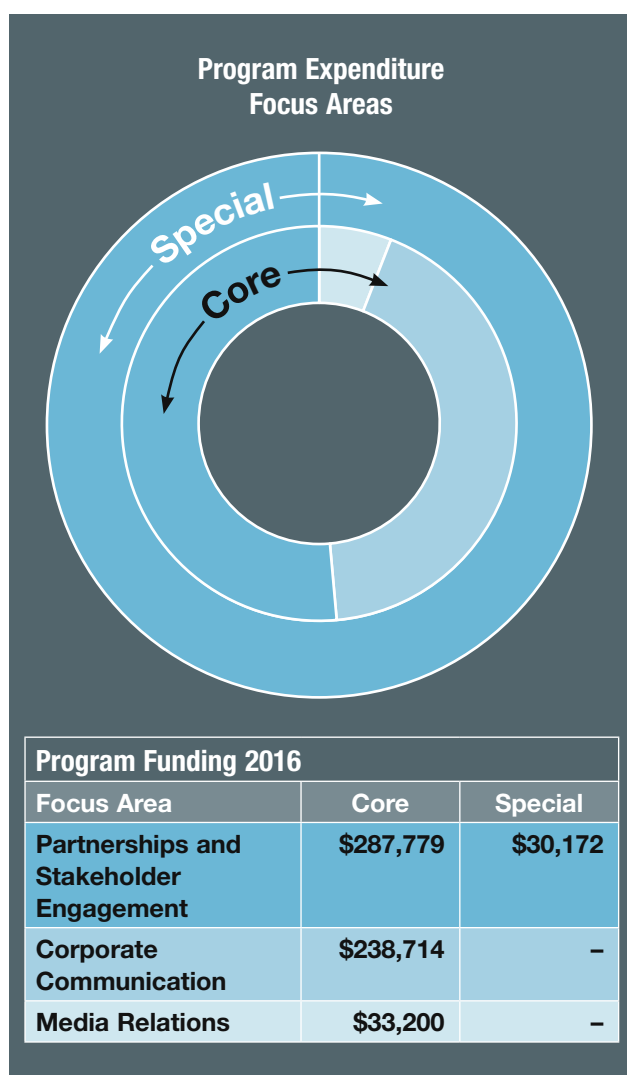
The purpose of Communications and Partnerships services is to provide fit-for-purpose, value-adding communications for AHA projects that complements our Members needs and activities and thereby, enhances the awareness and understanding of the importance of animal health for market access, trade and human health. As a trusted advisor, AHA facilitates and enhances partnerships and collaborations with our Members and other partners, brokering independent solutions and fostering shared understandings.

Background

AHA's Communications and Partnerships fosters existing and new relationships with our Members and key stakeholders – through representation on national committees, Member and industry forums, project committees and the development of papers and responses to issues – to support and improve Australia's animal health status and system. It will progressively widen its range of adaptable, contemporary and tailor-made communications tools and channels to provide information to Members and other stakeholders on partnership contributions to the national animal health system. Communications and Partnerships also provides invaluable communication project support to AHA's 60 unique projects and programs.

We will deliver:

- Strong positive working relationships exist with and between Members
- AHA's service delivery is modern, flexible and professional
- Easy, efficient and accessible services suitable to the needs of Members
- Enhanced strategic partnerships and collaborations with Plant Health Australia and other partners



COMMUNICATIONS AND PARTNERSHIPS

Strategies

We will achieve these outcomes by applying the following strategies through our programs as follows:

Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
Enhance the quality and 'fitness-for-purpose' of messaging in non-outbreak times among Member groups	Project Support including Media Relations and Issues Management	Continuous improvement in biosecurity awareness on-farm	Subscription 33,200	Subscription 14,919
		Integrated communication campaigns/project promotions that deliver specific and timely information to Members, stakeholders and staff	Special –	Special –
		Through mainstream media identify and target information of interest and relevance to project support AHA, our projects and Members Enhance AHA's program/project reports to support Member's needs		
Sub Total			33,200	14,919
Develop and deliver engagement and communications strategies to increase awareness, uptake and application of biosecurity practices, principles and plans	Project Support (Costs of communication project support are allocated to projects in AOP based on staff timesheets)	Continuous improvement in biosecurity awareness on-farm	Subscription –	Subscription –
			Special –	Special –
Sub Total			–	–
Assist Members to strengthen on-farm biosecurity practices by developing innovative approaches, tools and cost-effective solutions and enhancing best practice guidelines and verification/certification systems	Project Support	Members are aware of use and promote biosecurity tools – Farm Biosecurity website and publications developed in partnership with PHA and other key stakeholders	Subscription –	Subscription –
		90% of Farm Biosecurity Business Plan objectives achieved	Special –	Special –
Sub Total			–	–
Manage the company effectively, using best practice systems and processes, and deliver ongoing business efficiencies	Corporate Communications	AHA's corporate brand and style is refreshed and a new branding campaign implemented	Subscription 238,714	Subscription 233,302
		Increase effectiveness of internal communication – staff are informed and engaged on company policies, procedures and strategic direction	Special –	Special –
		Timely and effective reports on company performance		
Sub Total			238,714	233,302



COMMUNICATIONS AND PARTNERSHIPS

Strategies	Programs	Key Deliverables	Budget \$ 2015-16	Budget \$ 2014-15
Proactively manage information and relationships to meet Members' needs and enhance services	Partnerships and Stakeholder Engagement	Strengthen AHA's value and relevance to Members and stakeholders	Subscription 287,779	Subscription 437,433
		Participate in relevant social media platforms to enhance project and Member communications	Special 30,172	Special 33,000
		Ensure Members and stakeholders are aware of AHA's goals, strategies and achievements – develop and implement Communication and Partnership Strategy		
		AHA is sought out and represented in various forums and committees within the national animal health system		
		Planning, engagement and consultation with Members and stakeholders is maximised to ensure partnerships are strengthened and value added		
Sub Total			317,951	470,433
Total Subscription Budget			559,693	685,654
Total Special Budget			30,172	33,000
TOTAL COMMUNICATIONS AND PARTNERSHIPS BUDGET			589,865	718,654

Project Support Program

This program provides tailored communications solutions as identified in individual AHA project business plans. This support includes, but is not limited to, the development of specific promotional and educational collateral and general communications planning, consultation and advice that facilitates the uptake of project outcomes. The Project Support Program provides support by developing integrated communication campaigns/project promotions that deliver specific and timely information to Members, stakeholders and staff.

The budgeted support for activities as part of this program is built into each of the relevant programs set out in the AOP, and is fully costed across these programs based on staff timesheets and program business plans.

COMMUNICATIONS AND PARTNERSHIPS

Partnerships and Stakeholder Engagement

This program fosters strong and productive relationships between AHA, our Members and stakeholders as well as within our Members through a variety of mechanisms – representation on national committees, Member and industry forums and project committees, the development of papers and responses and enhanced collaboration with Plant Health Australia and other organisations – to support and improve the national animal health status and system.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Representation on national committees	Development of policy papers and responses to issues to support and improve Australia's national animal health status	June 2016	100,702	245,340
	Representation at relevant national committees as required	June 2016		
	Deliver biannual reporting to Members and stakeholders that outlines AHA's participation on national committees and relevant fora	June 2016		
Awards, scholarships and sponsorships	Recipient of the Ralph Hood award announced following comprehensive selection process	December 2015	20,702	15,000
	Sponsor events that align with and add value to the reputation of AHA programs and the national animal health system	June 2015		
Member and Stakeholder Engagement	Member Forums maximise information flow, and input to and from Members, to strengthen partnerships	June 2016	58,338	73,197
	Three Member forums held	June 2016		
	Enhance our collaborations with PHA to maximise and report benefits to Members	June 2016		
	Enhanced Government, industry and stakeholder liaison, consultation and engagement to facilitate and strengthen partnerships and information flows	June 2016	108,037	103,896
	Timely development of papers and responses to issues to support and improve Australia's national animal health status and system	June 2016		
Total Subscriptions			287,779	437,433
Special funded				
Member and Stakeholder Engagement	Industry Forums maximise information flows, and input to and from Industry Members, to strengthen partnerships	June 2016	30,172	33,000
	Two industry forums held	June 2016		
	Host one joint AHA/PHA industry forum	June 2016		
Total Special Budget			30,172	33,000
Total Subscription Budget			287,779	437,433
TOTAL PARTNERSHIPS AND STAKEHOLDER ENGAGEMENT BUDGET			317,951	470,433

COMMUNICATIONS AND PARTNERSHIPS

Media Relations and Issues Management

This program identifies information of interest and relevance to AHA and Member activities that are supported by the Project Support and Corporate Communications programs. This information is promoted through electronic, print and broadcast media and includes the timely management of media enquiries. The program seeks to proactively manage issues of potential interest to the mainstream media through the development of supporting documentation to mitigate risk against inaccurate or unfavourable media reporting.

The budget for media and issues management (excluding media monitoring which is outlined below) is built into the Corporate Communications program budget and, where applicable, in each of the relevant programs set out in the AOP. It is fully costed across these programs based on staff timesheets and program business plans.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Media management	Media monitoring provides timely information to staff	June 2016	33,200	14,919
<ul style="list-style-type: none"> • Media releases • Responding to and researching for responses • Media monitoring 	Timely response to all media enquiries 10% improvement in media take up of AHA media releases			
Issues management	Monitor issues and develop supporting communications tools/material to proactively mitigate risks	June 2016		
Total Subscription Budget			33,200	14,919
TOTAL MEDIA RELATIONS AND ISSUES MANAGEMENT BUDGET			33,200	14,919

Photo: AHA



COMMUNICATIONS AND PARTNERSHIPS

Corporate Communications

This program supports compliance with business governance and reporting requirements, oversees the implementation and improvement in AHA's internal communications platforms and guides the direction, brand and style of AHA's communication tools and channels. It also provides communications consultation and support for AHA's various corporate activities and projects, assists in meeting corporate accountability, facilitates the uptake of project outcomes and encourages closer cooperation and coordination between Members and stakeholders.

Projects	Deliverables	Target	Budget \$ 2015-16	Budget \$ 2014-15
Subscription funded				
Corporate publications: <ul style="list-style-type: none"> • AOP • Annual Report • Strategic Plan • Strategic Plan annual progress • AOP six monthly progress report 	Deliver all communications collateral including publications on time and within budget	June 2016	135,500	135,000
General corporate communications: <ul style="list-style-type: none"> • E-newsletter/ Website • Style guides • Templates • Brand development • Managing stock inventories, distribution databases, policies and processes • AHA's image library project • Social media 	Produce 11 monthly e-newsletter updates Ensure the AHA website is current with timely and informative news items Implement new brand strategy across AHA's suite of communications tools and channels	First week of each month between July 2015 – June 2016 June 2016 June 2016	96,014	98,302
Internal communications management	Provide communications support to facilitate effective project status reports to Members and stakeholders Communication processes, systems and tools improve the efficiency and effectiveness of projects		7,200	–
Total Subscription Budget			238,714	233,302
TOTAL CORPORATE COMMUNICATIONS BUDGET			238,714	233,302

TABLES

Table 4 – Member Funding Special Programs 2015-16 (stated ex GST)

	EAD Special \$	MAS Special \$	BSV Special \$	CS Special \$	CP Special \$	2015-16 TOTALS \$	2014-15 AOP Total \$	% change
Budgeted Program Expenditure	1,617,110	2,949,060	3,065,255	580,584	28,735	8,240,744	11,062,900	
Management Fee	35,752	139,315	142,575	4,109	1,437	323,188	-	
Funding Parties	1,652,862	3,088,375	3,207,830	584,693	30,172	8,563,932	11,062,900	
Australian Government	347,459	505,135	43,584	-	-	896,177	1,824,863	-51%
Australian Capital Territory	43	97	9	-	-	149	528	-72%
New South Wales	32,480	67,414	109,735	-	-	209,628	434,033	-52%
Northern Territory	2,901	5,261	457	-	-	8,620	40,145	-79%
Queensland	35,366	90,635	10,195	-	-	136,196	401,315	-66%
South Australia	14,379	25,211	6,328	-	-	45,918	128,013	-64%
Tasmania	5,358	6,607	1,015	-	-	12,980	34,114	-62%
Victoria	47,214	71,275	11,799	-	-	130,288	340,783	-62%
Western Australia	14,060	26,936	4,046	-	-	45,042	140,939	-68%
States and Territories	151,801	293,435	143,584	-	-	588,820	1,519,870	-61%
Chicken Industry	-	23,271	13,352	-	2,734	39,357	35,086	12%
Dairy Industry	125,627	62,542	274,842	-	5,295	468,306	382,338	22%
Egg Industry	-	7,266	15,281	-	854	23,400	10,531	122%
Australian Honey Bee Industry Council Inc	-	-	-	-	-	-	133	-100%
Australian Horse Industry Council	-	-	-	-	150	150	124	21%
Lot Fed Cattle Industry	39,512	297,127	75,873	2,146	1,462	416,120	183,943	126%
Equestrian Australia Limited	-	-	-	-	250	250	238.00	5%
Harness Racing Australia Inc	-	-	-	-	350	350	374.00	-6%
Grass Fed Cattle Industry	244,271	698,183	500,355	14,151	9,640	1,466,600	2,411,172	-39%
Goat Industry	1,762	42,119	120,111	-	150	164,141	133,983	23%
Australian Alpaca Association Ltd	-	-	50,994	-	150	51,144	43,664	17%
Australian Duck Meat Association Inc	-	-	-	-	250.00	250	178	40%
Australian Pork Limited	43,319	-	27,390	-	1,291	71,999	88,551	-19%

Table 4 – Continued

	EAD Special \$	MAS Special \$	BSV Special \$	CS Special \$	CP Special \$	2015-16 TOTALS \$	2014-15 AOP Total \$	% change
Sheepmeat Industry	84,502	270,411	924,123	291,177	3,711	1,573,924	1,205,209	31%
Wool Industry	78,939	233,644	940,564	212,663	3,136	1,468,946	1,294,069	14%
Industry	617,932	1,634,563	2,942,885	520,137	29,422	5,744,939	5,789,593	-1%
The Australian Veterinary Association Ltd	-	-	-	-	-	-	-	-
CSIRO – AAHL	-	-	-	-	-	-	-	-
Service Providers	-	-	-	-	-	-	-	-
Livecorp	-	156,654	11,111	-	150	167,915	108,317	55%
Australian Racing Board	-	-	-	-	150	150	127	18%
Council of Veterinary Deans of Australia and NZ	-	-	-	-	-	-	127	-100%
Dairy Australia Ltd	-	-	11,111	-	150	11,261	127	8767%
National Aquaculture Council Inc	-	-	-	-	150	150	127	18%
Zoo & Aquarium Association	-	-	-	-	150	150	127	18%
Associate Members	-	156,654	22,222	-	750	179,626	108,952	65%
External Stakeholders	-	376,446	-	-	-	376,446	497,370	-24%
Other Funding Sources	535,671	122,141	55,555	37,378	-	750,745	1,306,205	-43%
Industry Trust Funds	-	-	-	27,178	-	27,178	16,047	69%
Other Funding	535,671	498,587	55,555	64,556	-	1,154,369	1,819,622	-37%
Total Funding to be provided	1,652,863	3,088,374	3,207,830	584,693	30,172	8,563,932	11,062,900	-23%

Funding for some Special Programs has yet to be finalised, and figures shown may be provisional only.

All funding in shaded areas is derived from Industry Levy Income paid to Animal Health Australia by the Australian Government under the authority of the Australian Animal Health Council (Livestock Industries) Funding Act 1996.

Table 5 – Emergency Animal Disease Preparedness – Special Funded Projects 2015-16 (stated ex GST)

	TOTALS \$	Aquatic EADRA \$	RRT Training \$	FMD Vaccination Training \$	FMD Vaccine Management \$	FMD Risk Management \$	Anthrax Vaccine \$	Capripox \$
Budgeted Program Expenditure	1,617,110	156,500	205,951	26,803	88,253	1,041,603	18,033	79,967
Management Fee	35,752	8,500	16,296	1,608	4,413	-	902	4,033
	1,652,862	165,000	222,247	28,411	92,666	1,041,603	18,935	84,000
Funding Parties								
Australian Government	347,459	165,000	112,247	28,411	37,067	-	4,734	-
Australian Capital Territory	43	-	31	-	10	-	2	-
New South Wales	32,480	-	23,909	-	7,459	-	1,111	-
Northern Territory	2,901	-	2,032	-	793	-	76	-
Queensland	35,366	-	25,569	-	8,669	-	1,129	-
South Australia	14,379	-	10,549	-	3,463	-	367	-
Tasmania	5,358	-	3,800	-	1,413	-	145	-
Victoria	47,214	-	34,022	-	11,801	-	1,391	-
Western Australia	14,060	-	10,088	-	3,459	-	513	-
States and Territories	151,801	-	110,000	-	37,066	-	4,734	-
Chicken Industry	-	-	-	-	-	-	-	-
Dairy Industry	125,627	-	-	-	3,981	119,079	2,567	-
Egg Industry	-	-	-	-	-	-	-	-
Australian Honey Bee Industry Council Inc	-	-	-	-	-	-	-	-
Australian Horse Industry Council	-	-	-	-	-	-	-	-
Lot Fed Cattle Industry	39,512	-	-	-	1,099	33,994	598	3,821
Equestrian Australia Limited	-	-	-	-	-	-	-	-
Harness Racing Australia Inc	-	-	-	-	-	-	-	-
Grass Fed Cattle Industry	244,271	-	-	-	7,248	207,722	4,843	24,458
Goat Industry	1,762	-	-	-	86	1,354	11	310
Australian Alpaca Association Ltd	-	-	-	-	-	-	-	-
Australian Duck Meat Association Inc	-	-	-	-	-	-	-	-
Australian Pork Limited	43,319	-	-	-	971	42,348	-	-
Sheepmeat Industry	84,502	-	-	-	2,790	72,300	708	8,704

Table 5 – Continued

	TOTALS \$	Aquatic EADRA \$	RRT Training \$	FMD Vaccination Training \$	FMD Vaccine Management \$	FMD Risk Management \$	Anthrax Vaccine \$	Capripox \$
Wool Industry	78,939	-	-	-	2,358	66,935	739	8,907
Industry	617,932	-	-	-	18,533	543,732	9,467	46,200
The Australian Veterinary Association Ltd	-	-	-	-	-	-	-	-
CSIRO – AAHL	-	-	-	-	-	-	-	-
Service Providers	-	-	-	-	-	-	-	-
Livecorp	-	-	-	-	-	-	-	-
Australian Racing Board	-	-	-	-	-	-	-	-
Council of Veterinary Deans of Australia and NZ	-	-	-	-	-	-	-	-
Dairy Australia Ltd	-	-	-	-	-	-	-	-
National Aquaculture Council Inc	-	-	-	-	-	-	-	-
Zoo & Aquarium Association	-	-	-	-	-	-	-	-
Associate Members	-	-	-	-	-	-	-	-
External Stakeholders	-	-	-	-	-	-	-	-
Other Funding Sources	535,671	-	-	-	-	497,871	-	37,800
Industry Trust Funds	-	-	-	-	-	-	-	-
Other Funding *	535,671	-	-	-	-	497,871	-	37,800
Total Funding to be provided	1,652,863	165,000	222,247	28,411	92,667	1,041,603	18,935	84,000

* Other Funding comprises MLA Donor Company \$535,671

Funding for some Special Programs has yet to be finalised, and figures shown may be provisional only.

All funding in shaded areas is derived from Industry Levy Income paid to Animal Health Australia by the Australian Government under the authority of the Australian Animal Health Council (Livestock Industries) Funding Act 1996.

Table 6 – Market Access Support – Special Funded Projects 2015-16 (stated ex GST)

	TOTALS	NAMP	TSEFAP	SWF	LWS Goats	LWS Poultry	Lot Feed	Refce Lab	AAPSP	APAV	Aavet	Wild Dog
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Budgeted Program Expenditure	2,949,060	1,139,761	1,107,526	119,131	30,506	87,249	183,672	160,000	95,713	17,903	2,709	4,890
Management Fee	139,315	56,988	55,376	5,819	1,525	4,362	9,184	-	4,786	895	135	245
	3,088,375	1,196,749	1,162,902	124,950	32,031	91,611	192,856	160,000	100,499	18,798	2,844	5,135
Funding Parties												
Australian Government	505,135	299,187	72,097	49,980	-	30,537	-	53,333	-	-	-	-
Australian Capital Territory	97	17	41	-	-	12	-	27	-	-	-	-
New South Wales	67,414	13,006	22,843	10,496	-	9,768	-	11,301	-	-	-	-
Northern Territory	5,261	1,106	2,728	500	-	-	-	928	-	-	-	-
Queensland	90,635	13,909	27,547	28,489	-	6,818	-	13,872	-	-	-	-
South Australia	25,211	5,739	9,165	2,999	-	3,409	-	3,899	-	-	-	-
Tasmania	6,607	2,067	2,287	-	-	360	-	1,893	-	-	-	-
Victoria	71,275	18,507	23,233	5,998	-	7,681	-	15,856	-	-	-	-
Western Australia	26,936	5,488	11,904	1,499	-	2,488	-	5,557	-	-	-	-
States and Territories	293,435	59,837	99,748	49,980	-	30,537	-	53,333	-	-	-	-
Chicken Industry	23,271	-	-	-	-	23,271	-	-	-	-	-	-
Dairy Industry	62,542	41,886	8,316	250	-	-	-	12,090	-	-	-	-
Egg Industry	7,266	-	-	-	-	7,266	-	-	-	-	-	-
Australian Honey Bee Industry Council Inc	-	-	-	-	-	-	-	-	-	-	-	-
Australian Horse Industry Council	-	-	-	-	-	-	-	-	-	-	-	-
Lot Fed Cattle Industry	297,127	54,549	43,620	2,764	-	-	192,856	3,338	-	-	-	-
Equestrian Australia Limited	-	-	-	-	-	-	-	-	-	-	-	-
Harness Racing Australia Inc	-	-	-	-	-	-	-	-	-	-	-	-
Grass Fed Cattle Industry	698,183	359,642	298,303	18,228	-	-	-	22,010	-	-	-	-
Goat Industry	42,119	7,031	2,732	62	32,031	-	-	262	-	-	-	-
Australian Alpaca Association Ltd	-	-	-	-	-	-	-	-	-	-	-	-
Australian Duck Meat Association Inc	-	-	-	-	-	-	-	-	-	-	-	-
Australian Pork Limited	-	-	-	-	-	-	-	-	-	-	-	-
Sheepmeat Industry	270,411	118,133	141,807	1,998	-	-	-	8,473	-	-	-	-

Table 6 – Continued

	TOTALS	NAMP	TSEFAP	SWF	LWS Goats	LWS Poultry	Lot Feed	Refce Lab	AAPSP	APAV	Aavet	Wild Dog
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Wool Industry	233,644	99,828	119,833	1,688	-	-	-	7,160	-	-	-	5,135
Industry	1,634,563	681,070	614,611	24,990	32,031	30,537	192,856	53,333	-	-	-	5,135
The Australian Veterinary Association Ltd	-	-	-	-	-	-	-	-	-	-	-	-
CSIRO – AAHL	-	-	-	-	-	-	-	-	-	-	-	-
Service Providers	-	-	-	-	-	-	-	-	-	-	-	-
Livecorp	156,654	156,654	-	-	-	-	-	-	-	-	-	-
Australian Racing Board	-	-	-	-	-	-	-	-	-	-	-	-
Council of Veterinary Deans of Australia and NZ	-	-	-	-	-	-	-	-	-	-	-	-
Dairy Australia Ltd	-	-	-	-	-	-	-	-	-	-	-	-
National Aquaculture Council Inc	-	-	-	-	-	-	-	-	-	-	-	-
Zoo & Aquarium Association	-	-	-	-	-	-	-	-	-	-	-	-
Associate Members	156,654	156,654	-	-	-	-	-	-	-	-	-	-
External Stakeholders	376,446	-	376,446	-	-	-	-	-	-	-	-	-
Other Funding Sources	122,141	-	-	-	-	-	-	-	100,499	18,798	2,844	-
Industry Trust Funds	-	-	-	-	-	-	-	-	-	-	-	-
Other Funding *	498,587	-	376,446	-	-	-	-	-	100,499	18,798	2,844	-
Total Funding to be provided	3,088,374	1,196,749	1,162,902	124,950	32,031	91,611	192,856	160,000	100,499	18,798	2,844	5,135

* Other Funding comprises AAPSP subscribers (\$100,499), APAV subscribers (\$18,798), AAVet subscribers (\$2,844); Processor stakeholders \$376,446 AMPC, SFMCA, ARA, CCA and SCA funding of NAMP and TSEFAP are in part supported by funds from the MLA donor company.

Funding for some Special Programs has yet to be finalised, and figures shown may be provisional only.

All funding in shaded areas is derived from Industry Levy Income paid to Animal Health Australia by the Australian Government under the authority of the Australian Animal Health Council (Livestock Industries) Funding Act 1996.

Table 7 – Biosecurity Services – Special Funded Projects 2015-16 (stated ex GST)

	TOTALS	BioRDE	ND	Swill	SPC Sheep	NJDP	GPC Goats	CPC Cattle	Sheep CRC	Tracing	NLIS	Alpacas	NLIS Goat tag	Alpacas Biosecurity
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Budgeted Program Expenditure	3,065,255	200,000	33,372	38,432	1,570,000	135,000	75,000	681,567	152,036	31,075	61,064	38,474	39,235	10,000
Management Fee	142,575	-	1,669	1,922	78,500	6,750	3,750	34,078	7,602	1,554	3,053	2,020	1,177	500
	3,207,830	200,000	35,041	40,354	1,648,500	141,750	78,750	715,645	159,638	32,629	64,117	40,494	40,412	10,500
Funding Parties														
Australian Government	43,584	-	8,760	13,451	-	-	-	-	-	-	21,372	-	-	-
Australian Capital Territory	9	-	3	-	-	-	-	-	-	-	6	-	-	-
New South Wales	109,735	100,000	2,802	2,632	-	-	-	-	-	-	4,301	-	-	-
Northern Territory	457	-	-	-	-	-	-	-	-	-	457	-	-	-
Queensland	10,195	-	1,956	3,240	-	-	-	-	-	-	4,999	-	-	-
South Australia	6,328	-	978	3,353	-	-	-	-	-	-	1,997	-	-	-
Tasmania	1,015	-	103	97	-	-	-	-	-	-	815	-	-	-
Victoria	11,799	-	2,203	2,792	-	-	-	-	-	-	6,804	-	-	-
Western Australia	4,046	-	714	1,338	-	-	-	-	-	-	1,994	-	-	-
States and Territories	143,584	100,000	8,760	13,451	-	-	-	-	-	-	21,372	-	-	-
Chicken Industry	13,352	-	13,352	-	-	-	-	-	-	-	-	-	-	-
Dairy Industry	274,842	-	-	-	-	32,133	-	231,108	-	7,009	4,591	-	-	-
Egg Industry	15,281	11,112	4,169	-	-	-	-	-	-	-	-	-	-	-
Australian Honey Bee Industry Council Inc	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Australian Horse Industry Council	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Lot Fed Cattle Industry	75,873	-	-	-	-	8,871	-	63,800	-	1,935	1,267	-	-	-
Equestrian Australia Limited	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Harness Racing Australia Inc	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grass Fed Cattle Industry	500,355	-	-	-	-	58,499	-	420,737	-	12,761	8,358	-	-	-
Goat Industry	120,111	-	-	-	-	697	78,750	-	-	152	100	-	40,412	-
Australian Alpaca Association Ltd	50,994	-	-	-	-	-	-	-	-	-	-	40,494	-	10,500

Table 7 – Continued

	TOTALS	BioRDE	ND	Swill	SPC	NJDP	GPC	CPC	Sheep	Tracing	NLIS	Alpacas	NLIS	Alpacas	
	\$	\$	\$	\$	Sheep	\$	Goats	Cattle	CRC	\$	\$	\$	Goat tag	Bioresecurity	
					\$		\$	\$	\$				\$	\$	
Australian Duck Meat Association Inc	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Australian Pork Limited	27,390	11,111	-	13,451	-	-	-	-	-	1,709	1,119	-	-	-	-
Sheepmeat Industry	924,123	-	-	-	893,474	22,519	-	-	-	4,912	3,218	-	-	-	-
Wool Industry	940,564	-	-	-	755,026	19,030	-	-	159,638	4,151	2,719	-	-	-	-
Industry	2,942,885	22,223	17,521	13,451	1,648,500	141,750	78,750	715,645	159,638	32,629	21,372	40,494	40,412	10,500	
The Australian Veterinary Association Ltd	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
CSIRO – AAHL	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Service Providers	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Livecorp	11,111	11,111	-	-	-	-	-	-	-	-	-	-	-	-	-
Australian Racing Board	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Council of Veterinary Deans of Australia and NZ	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dairy Australia Ltd	11,111	11,111	-	-	-	-	-	-	-	-	-	-	-	-	-
National Aquaculture Council Inc	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Zoo & Aquarium Association	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Associate Members	22,222	22,222	-	-	-	-	-	-	-	-	-	-	-	-	-
External Stakeholders	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Funding Sources	55,555	55,555	-	-	-	-	-	-	-	-	-	-	-	-	-
Industry Trust Funds	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Funding *	55,555	55,555	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Funding to be provided	3,207,830	200,000	35,041	40,354	1,648,500	141,750	78,750	715,645	159,638	32,629	64,117	40,494	40,412	10,500	

* Other Funding comprises AMI (\$11,111), AMPIC (\$11,111), FRDC (\$11,111), MLA (\$11,111) and RIRDC (\$11,111) – for BioRDE.

All funding in shaded areas is derived from Industry Levy Income paid to Animal Health Australia by the Australian Government under the authority of the Australian Animal Health Council (Livestock Industries) Funding Act 1996.

Funding for some Special Programs has yet to be finalised, and figures shown may be provisional only.

Table 8 – Corporate Services – Special Funded Projects 2015-16 (stated ex GST)

	TOTALS \$	Cattle Disease Contingency Fund Trust \$	Honey Bee Disease Contingency Fund Trust \$	Sheep Industry Health and Welfare Trust \$	NLIS Ltd Management \$	Livestock Biosecurity Network \$
Budgeted Program Expenditure	580,584	17,496	-	8,388	20,709	533,991
Management Fee	4,109	875	-	419	1,035	1,780
	584,693	18,371	-	8,807	21,744	535,771
Funding Parties						
Australian Government	-	-	-	-	-	-
Australian Capital Territory	-	-	-	-	-	-
New South Wales	-	-	-	-	-	-
Northern Territory	-	-	-	-	-	-
Queensland	-	-	-	-	-	-
South Australia	-	-	-	-	-	-
Tasmania	-	-	-	-	-	-
Victoria	-	-	-	-	-	-
Western Australia	-	-	-	-	-	-
States and Territories	-	-	-	-	-	-
Chicken Industry	-	-	-	-	-	-
Dairy Industry	-	-	-	-	-	-
Egg Industry	-	-	-	-	-	-
Australian Honey Bee Industry Council Inc	-	-	-	-	-	-
Australian Horse Industry Council	-	-	-	-	-	-
Lot Fed Cattle Industry	2,146	-	-	-	2,146	-
Equestrian Australia Limited	-	-	-	-	-	-
Harness Racing Australia Inc	-	-	-	-	-	-
Grass Fed Cattle Industry	14,151	-	-	-	14,151	-
Goat Industry	-	-	-	-	-	-
Australian Alpaca Association Ltd	-	-	-	-	-	-
Australian Duck Meat Association Inc	-	-	-	-	-	-
Australian Pork Limited	-	-	-	-	-	-
Sheepmeat Industry	291,177	-	-	-	5,447	285,730

Table 8 – Continued

	TOTALS \$	Cattle Disease Contingency Fund Trust \$	Honey Bee Disease Contingency Fund Trust \$	Sheep Industry Health and Welfare Trust \$	NLIS Ltd Management \$	Livestock Biosecurity Network \$
Wool Industry	212,663	-	-	-	-	212,663
Industry	520,137	-	-	-	21,744	498,393
The Australian Veterinary Association Ltd	-	-	-	-	-	-
CSIRO – AAHL	-	-	-	-	-	-
Service Providers	-	-	-	-	-	-
Livecorp	-	-	-	-	-	-
Australian Racing Board	-	-	-	-	-	-
Council of Veterinary Deans of Australia and NZ	-	-	-	-	-	-
Dairy Australia Ltd	-	-	-	-	-	-
National Aquaculture Council Inc	-	-	-	-	-	-
Zoo & Aquarium Association	-	-	-	-	-	-
Associate Members	-	-	-	-	-	-
External Stakeholders	-	-	-	-	-	-
Other Funding Sources	37,378	-	-	-	-	37,378
Industry Trust Funds	27,178	18,371	-	8,807	-	-
Other Funding *	64,556	18,371	-	8,807	-	37,378
Total Funding to be provided	584,693	18,371	-	8,807	21,744	535,771

* Other Funding comprises Industry Trust Funds (\$18,371 and 8,807) and LBN Pty Limited (\$37,378).

Funding for some Special Programs has yet to be finalised, and figures shown may be provisional only.

All funding in shaded areas is derived from Industry Levy Income paid to Animal Health Australia by the Australian Government under the authority of the Australian Animal Health Council (Livestock Industries) Funding Act 1996.

TABLES

Table 9 – Communications and Partnerships – Special Funded Projects 2015-16 (stated ex GST)

	TOTALS \$	Industry Forums \$
Budgeted Program Expenditure	28,735	28,735
Management Fee	1,437	1,437
	30,172	30,172
Funding Parties		
Australian Government	-	-
Australian Capital Territory	-	-
New South Wales	-	-
Northern Territory	-	-
Queensland	-	-
South Australia	-	-
Tasmania	-	-
Victoria	-	-
Western Australia	-	-
States and Territories		-
Chicken Industry	2,734	2,734
Dairy Industry	5,295	5,295
Egg Industry	854	854
Australian Honey Bee Industry Council Inc	-	-
Australian Horse Industry Council	150	150
Lot Fed Cattle Industry	1,462	1,462
Equestrian Australia Limited	250	250
Harness Racing Australia Inc	350	350
Grass Fed Cattle Industry	9,640	9,640
Goat Industry	150	150
Australian Alpaca Association Ltd	150	150
Australian Duck Meat Association Inc	250	250
Australian Pork Limited	1,291	1,291
Sheepmeat Industry	3,711	3,711
Wool Industry	3,136	3,136
Industry	29,422	29,422
The Australian Veterinary Association Ltd	-	-
CSIRO – AAHL	-	-
Service Providers	-	-
Livecorp	150	150
Australian Racing Board	150	150
Council of Veterinary Deans of Australia and NZ	-	-
Dairy Australia Ltd	150	150
National Aquaculture Council Inc	150	150
Zoo & Aquarium Association	150	150
Associate Members	750	750

TABLES

Table 9 – Continued

	TOTALS \$	Industry Forums \$
External Stakeholders	-	-
Other Funding Sources	-	-
Industry Trust Funds	-	-
Other Funding *	-	-
Total Funding to be provided	30,172	30,172

Funding for some Special Programs has yet to be finalised, and figures shown may be provisional only.

All funding in shaded areas is derived from Industry Levy Income paid to Animal Health Australia by the Australian Government under the authority of the Australian Animal Health Council (Livestock Industries) Funding Act 1996.

Front cover photos: AHA; Llama photo – LPC; Sheep (and on page 2) – Ekaterina Kamenetsky.
Design and artwork production by KGR Design Pty Ltd. Printed by Instant Colour Press.

Animal Health Australia
Suite 15, 26–28 Napier Close
DEAKIN ACT 2600

P: +61 2 6232 5522

F: +61 2 6232 5511

www.animalhealthaustralia.com.au



'Working together for animal health'