AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

ABN 86 071 890 956

FINANCIAL STATEMENTS

For the year ended 30 JUNE 2026

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

DIRECTORS' REPORT for the year ended 30 JUNE 2026

DIRECTOR REPORT

Directors present their report together with the financial report of the Australian Animal Health Council Limited ("the Company") for the year ended 30 June 2026 and the auditor's report thereon.

Information on Directors

Name:	**Malcolm Letts**
Title:	Non-Executive Director
Qualifications:	B.App.Sc M.App.Sc GAICD
Experience and expertise:	Extensive experience in senior executive roles in state government, particularly relating to agricultural industry development, resource management, biosecurity and trade development. Broad experience in corporate governance and leadership. Strengths in stakeholder engagement and communication. AHA director since November 2020. (Chair from November 2024)
Special responsibilities:	Board Chair

Name:	**Renata Paliskis**
Title:	Non-Executive Director
Qualifications:	Dip Ag Sci Ag (Hawkesbury), MBA, Masters Degree Professional Accounting (Curtin), Fellow AICD, Fellow Australian Rural Leadership Foundation.
Experience and expertise:	A Western Australian beef producer with extensive experience spanning 30 years in the meat and livestock industry, serving across a variety of sectors as a chief executive and company director as well as on finance and audit committees. AHA director since November 2019
Special responsibilities:	Chair of the Audit & Risk Management Committee

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

DIRECTORS' REPORT for the year ended 30 JUNE 2026

Name:	**Lucinda Corrigan**
Title:	Non-Executive Director
Qualifications:	B.Sc. Agr (Hons 1 Syd), FAICD, Fellow Australian Rural Leadership Foundation.
Experience and expertise:	A successful Farm Business owner and Independent Director with a deep understanding of sustainability and innovation in livestock systems. Skills and experience in business growth, communication, supply chain innovation and ESG. AHA director since November 2022
Special responsibilities:	Chair of the People Culture and Performance Committee

Name:	**Stuart Crockett**
Title:	Non-Executive Director
Qualifications:	BBus, GAICD, Dip ESG
Experience and expertise:	Highly experienced government and private sector senior executive. Significant focus on international market access and advocacy. Former Australian and State government Trade Commissioner (China and USA). Current MD of Ag life sciences organisation commercialising world-leading IP domestically and internationally. AHA Director since November 2022
Special responsibilities:	Member of the Audit & Risk Management Committee

Name:	**Roseanne Healy**
Title:	Non-Executive Director
Qualifications:	BEc/Arts LLB, MBA, MBR (Adelaide), GAICD
Experience and expertise:	An accomplished professional non-executive director with deep experience in legal, risk, finance and corporate governance. Formerly held senior roles as CEO, executive and advisor in both public and private sector organisations across diverse industries such as infrastructure, banking, resources, agriculture and technology. AHA Director since November 2024
Special responsibilities:	Member of the Audit & Risk Management Committee

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DIRECTORS' REPORT for the year ended 30 JUNE 2026

Name:	**Sharon Starick**
Title:	Non-Executive Director
Qualifications:	BAgSci (Hons), Member GAICD
Experience and expertise:	Extensive experience in livestock farming, industry organisation, stakeholder relationships, and ESG compliance as a company director. AHA director since 2010 (Chair from 2019 – November 2024).
Special responsibilities:	Member of the People, Culture and Performance Committee.

Name:	**Edward Storey**
Title:	Non-Executive Director
Qualifications:	BEc (Syd), GAICD
Experience and expertise:	Experienced sheep and wool producer and Director. Past President of Wool Producers Australia with a deep understanding of AHA's programs and biosecurity more broadly. AHA Director since November 2024
Special responsibilities:	Member of the People, Culture and Performance Committee.

Directors' meetings

The number of directors' meetings and attendance during the financial year were:

	Board Meetings		Audit & Risk Management Committee		People, Culture and Performance Committee	
Director Name	**No of meetings held [1]**	**No of meetings attended**	**No of meetings held [1]**	**No of meetings attended**	**No of meetings held[1]**	**No of meetings attended**
Sharon Starick	6	5	0	1	3	3
Renata Paliskis	6	6	3	3	0	0
Malcolm Letts	6	6	2	2 (Observer)	2	2 (Observer)
Stuart Crockett	6	6	3	3	0	0
Lucinda Corrigan	6	6	1(Observer)	0	3	3
Edward Storey	6	6	0	0	3	3
Roseanne Healy	6	5	3	3	0	0

1. Reflects the number of meetings held, including the board and board committees convened by conference call during the time the director held office during the year.

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

DIRECTORS' REPORT for the year ended 30 JUNE 2026

Objectives

The vision of the Company is a national biosecurity system that provides every opportunity for Australian agriculture to succeed at home and overseas.

The Company's mission is to inform the government and industry about national action required and delivering solutions together that enhance, strengthen and protect animal health and the biosecurity system.

Strategic Priorities

The Company's four strategic priorities, as set out in its strategic plan for 2025-2030, are:

- Prepare & Respond – strengthening our ability to act quickly and effectively in biosecurity emergencies.
- Prevent – managing risks before they reach farms and supply chains.
- Partner – fostering collaboration across government, industry and the community for stronger outcomes.
- Perform – ensuring AHA operates with excellence, strong leadership and robust governance.

Delivery of the strategic priorities will be achieved through a series of focused plans and measurable actions. Progress and success will be continuously monitored, evaluated, and reported against clearly defined performance indicators.

Principal activities

Animal Health Australia worked closely with its members to develop and deliver programs that strengthen Australia's animal health and biosecurity system for the benefit of all Australians. The Company's activities focused on protecting Australia from new and emerging diseases, improving animal health and fostering the resilience and integrity of the Australian animal health and biosecurity system. The Company plays an active role in maximising the effectiveness of government and industry partnerships and consultative mechanisms to manage livestock biosecurity risks, which help Australia maintain its enviable disease-free status and contributes to its strong reputation for food safety integrity.

Review and result of operations

The Company delivered a net operating surplus of $4.69 million. This surplus is split predominantly to industry reserves with the balance resulting in a minor increase to AHA reserves.

Overall, income increased compared to the prior financial year. This was predominantly driven by an increase in total levy income. Industry levy income was consistent with the prior year noting there was movement in industry levies however the increases in cattle and goat levies were offset by reductions in eggs, sheep meat and wool levies. The EADRA response levy rose by $2.86m. Revenue attributable to non-subscription programs decreased by $1.065m (22.3%) to $3.71m, In addition, other income fell by $0.16m, with AHA support services remaining a significant contributor. Other income varied to the prior year due to the realised foreign exchange gain associated with the renewal of the FMD vaccine bank in the 2025 financial year.

Distribution income increased by a modest $0.09m compared with the prior year. Despite continuing heightened market volatility driven by global geopolitical uncertainty, particularly in the United States, AHA's investment portfolio remained resilient.

AHA continued to invest in delivering value to its members and stakeholders throughout the year. Total expenditure increased by 14.68%, reflecting increased program activity.

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

DIRECTORS' REPORT for the year ended 30 JUNE 2026

The organisation's financial position strengthened significantly during the year, with total equity increasing by $4.68 million. This was driven by a $7.24 million increase in total assets, including an $8.25 million increase in cash & investments partly offset by a $2.55 million increase in total liabilities. This leaves AHA well positioned to support future industry priorities and respond to emerging animal health challenges.

State of affairs

In the opinion of directors there has been no significant change in the state of affairs of the Company that occurred during the financial year under review, not otherwise disclosed in this report or the financial report.

Member commitment on winding up

The Company is limited by guarantee, and in the event of the Company being wound up, every Member of the Company undertakes to contribute an amount not exceeding $100.

Auditor's independence and non-audit services

The auditor's independence declaration follows the financial reports and forms part of the directors' report. During the year, RSM, the Company's Auditor, have not performed services in addition to their statutory duties.

Directors' interests and benefits

Since the end of the previous financial year, no director has received or become entitled to receive any benefit (other than that included in the aggregate amount of remuneration shown in the financial statements) by reason of a contract with a director, their firm, or one in which they have a financial interest.

Insurance of officers and directors

Premiums of $17,700 have been paid on behalf of directors and officers for professional liability insurance. The policies cover costs in defending proceedings, civil or criminal, whatever their outcome, arising from their position, with the exception of wilful misconduct and improper use of information/position for personal advantage.

Signed in Sydney on 14th October 2026 in accordance with a resolution of directors:



Malcolm Letts
Chairperson of the Board



Renata Paliskis
Chair - Audit & Risk Management Committee

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

FINANCIAL STATEMENTS for the year ended 30 JUNE 2026

STATEMENT OF PROFIT OR LOSS AND COMPREHENSIVE INCOME FOR THE YEAR ENDED 30 JUNE 2026

	Notes	2026 $	2025 $
Continued Operations			
Revenue from members, associates and service providers	2(a)	18,798,508	16,930,318
Interest and Distribution income		2,349,924	2,256,908
Other income	2(b)	307,386	450,108
TOTAL REVENUE		**21,455,818**	**19,637,334**
AHA activities		(12,261,533)	(13,376,523)
EADRA Cwth Reimbursement		(3,748,161)	(566,968)
FMD Inventory Write-down		(586,345)	(546,069)
Levy collection costs		(66,591)	(39,578)
TOTAL EXPENDITURE	**3**	**(16,662,630)**	**(14,529,138)**
OPERATING SURPLUS BEFORE FAIR VALUE ADJUSTMENT AND INCOME TAX EXPENSE		4,793,188	5,108,196
Fair Value Adjustment		(107,918)	(60,206)
Income tax attributable to an operating surplus	1(e)	-	-
NET OPERATING SURPLUS		**4,685,270**	**5,047,990**

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

FINANCIAL STATEMENTS for the year ended 30 JUNE 2026

STATEMENT OF FINANCIAL POSITION AS AT 30 JUNE 2026

	Notes	2026 $	2025 $
CURRENT ASSETS			
Cash and cash equivalents	4	6,731,395	3,108,356
Investments	4	41,730,052	37,105,947
Inventory held for distribution	5	5,036,306	5,622,652
Trade and other receivables	6	2,219,755	2,394,957
Other	7	28,612	60,413
TOTAL CURRENT ASSETS		**55,746,120**	**48,292,325**
NON-CURRENT ASSETS			
Property, plant and equipment	8	1,442,634	1,659,669
TOTAL NON-CURRENT ASSETS		**1,442,634**	**1,659,669**
TOTAL ASSETS		**57,188,754**	**49,951,994**
CURRENT LIABILITIES			
Trade and other payables	9	8,262,881	5,562,873
Contract Liability	10	4,311,578	4,439,164
Lease Liability	11	144,187	123,602
Employee benefits	12	508,000	407,106
TOTAL CURRENT LIABILITIES		**13,226,646**	**10,532,745**
NON-CURRENT LIABILITIES			
Lease Liability	11	1,212,080	1,356,267
Employee benefits	12	23,761	21,985
TOTAL NON-CURRENT LIABILITIES		**1,235,841**	**1,378,252**
TOTAL LIABILITIES		**14,462,487**	**11,910,997**
NET ASSETS		**42,726,267**	**38,040,997**
EQUITY			
Accumulated funds		42,726,267	38,040,997
TOTAL EQUITY		**42,726,267**	**38,040,997**

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

FINANCIAL STATEMENTS for the year ended 30 JUNE 2026

STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30 JUNE 2026

	Accumulated Members' Funds $	Total Equity $
Adjusted Opening Equity at 30 June 2024	**32,993,007**	**32,993,007**
Operating surplus for the year	5,047,990	5,047,990
Balance at 30 June 2025	**38,040,997**	**38,040,997**
Operating surplus for the year	4,685,270	4,685,270
Balance at 30 June 2026	**42,726,267**	**42,726,267**

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

FINANCIAL STATEMENTS for the year ended 30 JUNE 2026

STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30 JUNE 2026

	Notes	2026 $	2025 $
CASHFLOW FROM OPERATING ACTIVITIES			
Cash receipts in the course of operations		20,647,250	19,321,118
Cash payments in the course of operations		(14,451,911)	(16,413,525)
Interest paid on Lease		(56,354)	(60,483)
Interest received		744,137	953,066
Net activities generated from/ (used in) operating expenses	13	**6,883,122**	**3,800,176**
CASHFLOW FROM INVESTING ACTIVITIES			
Acquisition of investments		(5,774,579)	(6,649,832)
Redemption of investments		2,700,040	5,081,694
Repayment of Lease Liability		(123,602)	(111,810)
Purchase of property, plant and equipment		(61,942)	(13,084)
-Net cash flows used in investing activities		**(3,260,083)**	**(1,693,032)**
Net increase in cash and cash equivalents held		**3,623,039**	**2,107,144**
Cash and cash equivalents at the beginning of the year		3,108,356	1,001,212
Cash and cash equivalents at the end of the year	4	**6,731,395**	**3,108,356**

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 JUNE 2026

1. SIGNIFICANT ACCOUNTING POLICIES

The financial reports of Australian Animal Health Council Limited for the year ended 30 June 2026 are issued in accordance with a directors' resolution of 14 October 2026. The principal accounting policies adopted in the preparation of the financial statements are set out below and consistently applied to the years presented unless otherwise stated.

Adoption of New and Revised Accounting Standards

The Company has adopted the new and revised Australian Accounting Standards and Interpretations applicable to its operations which became mandatory. The adoption of these standards impacted the recognition, measurement, and disclosure of certain transactions.

Any new or amended Accounting Standards or Interpretations that are not yet mandatory have not been early adopted.

(a) Basis of preparation

These general-purpose financial statements have been prepared in accordance with the Australian Accounting Standards - Simplified Disclosures issued by the Australian Accounting Standards Board ('AASB') and the Corporations Act 2001, as appropriate Not-for-profit entities. These financial statements also comply with International Financial Reporting Standards as issued by the International Accounting Standards Board ('IASB').

The financial statements are presented in Australian dollars.

Subsection 295(3A)(a) of the Corporations Act 2001 does not apply to the Company, because the Company is not required to prepare consolidated financial statements by Australian Accounting standards.

(b) Historical cost convention

The financial statements have been prepared under the historical cost convention, except for, where applicable, the revaluation of financial assets and liabilities at fair value through profit or loss, financial assets at fair value through other comprehensive income, investment properties, certain classes of property, plant and equipment and derivative financial instruments.

(c) Critical accounting judgements, estimates and assumptions

The preparation of the financial statements requires Management to make judgements, estimates and assumptions that affect the reported amounts in the financial statements. Management continually evaluates its judgements and estimates in relation to assets, liabilities, contingent liabilities, revenue and expenses. Management bases its judgements, estimates and assumptions on historical experience and on other various factors, including expectations of future events which Management believes to be reasonable under the circumstances. The resulting accounting judgements and estimates will seldom equal the related actual results. The judgements, estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities (refer to the respective notes) within the next financial year are discussed below.

Estimation of useful lives of assets

The entity determines the estimated useful lives and related depreciation charges for its property, plant and equipment. The useful lives could change. The depreciation and charge will increase where the useful lives are less than previously estimated lives, or technically obsolete or non-strategic assets that have been abandoned or sold will be written off or written down.

Incremental borrowing rate

Where the interest rate implicit in a lease cannot be readily determined, an incremental borrowing rate is estimated to discount future lease payments to measure the present value of the lease liability at the lease commencement date. Such a rate is based on what the entity estimates it would have to pay a third party to borrow the funds necessary to obtain an asset of a similar value to the right-of-use asset, with similar terms, security and economic environment.

Employee benefits provision

The liability for employee benefits expected to be settled more than 12 months from the reporting date are recognised and measured at the present value of the estimated future cash flows to be made in respect of all employees at the reporting date. In determining the present value of the liability, estimates of attrition rates and pay increases through promotion and inflation have been taken into account.

Accrued expenses

As at 30 June 2026, the entity has recognised accrued expenses relating to project surveillance and laboratory activities. These accruals represent management's best estimate of costs incurred but not yet invoiced at year-end. The accrual is based on the fact that the Steering Committee approved, scheduled surveillance and testing activities were completed up to 30 June even if invoices are pending. The accrual represents the difference between the known commitments and actual costs incurred at year end.

(d) Revenue

Industry levies collected by the Commonwealth

The Australian government collects levies from AHA' industry levy members' under the authority of the Primary Industries Levies and Charges Disbursement Act 2024N. AHA receives an amount equal to levies collected. Revenue received in accordance with the Act is treated as a non-reciprocal transfer and recognised as income when received.

Revenue from contracts with customers

Direct member subscriptions – Subscription funding for all classes of members is set by the Company at a general meeting. Subscriptions are recognised as income when the subscription becomes receivable.

Non-subscription programs revenue – Non-subscription program funding is agreed upon on a project-by-project basis, on the condition that specified project services are delivered, and specific conditions met. This funding is considered to be a reciprocal transaction. Income is recognised as services are performed, and conditions met. To the extent services are not met, cash received is recognised as a 'Contract Liability'.

Interest income

is recognised as accrued using the effective interest method.

Other revenue

includes minor and/or ad hoc and one-off revenue sources.

(e) Income tax

Under the provisions of Sections 50-1 and 50-40 of the Income Tax Assessment Act 1997, as amended, the Company is eligible for exemption from income tax, and currently, no tax provision has been provided for in the financial statements. Such eligibility is reviewable by

the Australian Taxation Office (ATO).

(f) Other taxes

Revenues, expenses, and assets are recognised net of the goods and services tax (GST), except where the GST incurred is not recoverable from the ATO. The net GST recoverable from or payable to the ATO is included as a current asset/liability in the balance sheet.

Cash flows are included in the statement of cash flows on a gross basis. The GST components of the cash flows, arising from investing and financing activities, which are recoverable from, or payable to, the ATO, are classified as operating cash flows. Commitments and contingencies are stated with the amount of GST included.

(g) Foreign currency transactions

Foreign currency transactions are translated into Australian dollars using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in profit or loss.

(h) Treasury policy

The Animal Health Australia (AHA) Treasury and Investments Policy is to service the funding, liquidity, and growth needs of AHA. AHA will invest surplus funds after authorisation from the Board in appropriate instruments that allow AHA to meet its funding, growth and return objectives.

(i) Inventories held for distribution

The Company holds inventories of antigens in guaranteed quantities in specialist banks in the event of a disease outbreak of anthrax or foot and mouth disease. The inventories are valued at cost less amortisation due to the guaranteed delivery over the multi-year provisioning contracts.

(j)Trade and other receivables

The Company's terms are typically settlement within 30 days, though they vary for members according to circumstances. Receivables are carried at the amount due. The collectability of debts is assessed at balance date, and provision is made for any doubtful accounts.

(k) Impairment

The Company assesses whether there is any indication that an asset may be impaired. If so, an estimate of the recoverable amount is made. Where the carrying amount of an asset exceeds its recoverable amount, it is considered impaired and written down to its recoverable amount. Where the future economic benefit of an asset is not primarily dependent on the asset's ability to generate future cash flows and the asset would be replaced if the Company were deprived of the asset, its value in use is taken to be its depreciated replacement cost. For 2025/26, no assets are considered to be impaired.

(l) Property, plant and equipment

Plant and equipment are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Non-capital repairs and maintenance are recognised as expenses are incurred. Gains and losses on disposals are determined by comparing the proceeds with the carrying amount; these are included in the income statement.
Depreciation is calculated on a straight-line value basis over the estimated useful life of the specific assets as follows:

Asset Class	Useful Lives
Furniture and fittings	5 years
Office equipment	3 to 5 years
ICT	3 years
Office Fitout	Lease term
Right of use asset	Lease term

(m) Trade and other payables

Trade and other payables are carried at nominal cost, representing goods and services provided prior to the end of the financial year that are unpaid and arise when the Company becomes obliged to make future payments in respect of the purchase of these goods and services.

(n) Employee benefits

Current liabilities for wages and salaries, including non-monetary benefits, annual leave and long service leave expected to be settled within 12 months of the reporting date, are measured at the amounts expected to be paid when the liabilities are settled.

Non-current liabilities for annual leave and long service leave not expected to be settled within 12 months of the reporting date are measured as the present value of expected future payments to be made for services provided by employees up to the reporting. Consideration is given to likely future wage rises, historical trends of departures and periods of service.

(o) Leases

At the inception of a contract, the entity assesses whether a contract is or contains a lease. A contract is considered to contain a lease if it allows the entity the right to control the use of an identified asset over a period of time in return for consideration. Where a contract or arrangement contains a lease, the entity recognises a right-of-use asset and a lease liability at the commencement date of the lease.

A right-of-use asset is initially measured at cost, which is the present value of the future lease payments adjusted for any lease payments made at or before the commencement date, plus any make-good obligations. Lease assets are depreciated using the straight-line method over the shorter of their useful life and the lease term. Periodic adjustments are made for any re-measurements of the lease liabilities and for impairment losses.

(p) Contract liabilities

Contract liabilities represent the entity's obligation to transfer goods or services to a customer and are recognised when a customer pays consideration or when the entity recognises a receivable to reflect its unconditional right to consideration (whichever is earlier) before the entity has transferred the goods or services to the customer.

(q) Comparative figures

Where required by Accounting Standards and where appropriate, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(r) Investment

Investments are measured at fair value through profit or loss. Movements in fair value are recognised in profit or loss as incurred. At 30 June 2026, investments totalled $20,498,630 (2025: $19,211,039). Fair value loss of $107,918 (2025: $60,206 loss) were recognised in profit or loss during the year.

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 JUNE 2026

2. Revenue

	2026	2025
	$	$
2(a) Revenue from members, associates and service providers[1]		
Levy Collection[2]	11,669,327	8,735,238
Direct member subscriptions	3,422,050	3,423,054
Revenue for non-subscription programs	3,707,131	4,772,026
Total revenue from members, associates, and service providers	**18,798,508**	**16,930,318**

[1] Member groups consist of the Commonwealth, State/Territory governments, industry, service providers and associates. AHA's subscription programs are funded according to member resolutions at the general meeting. Other non-subscription programs are funded according to contributing members' agreement. Industry members for whom the Commonwealth collects levies contribute by that means under the applicable Commonwealth primary industries levy legislation.

[2] Levy collections are made up of two components: those for use by the Company in program delivery and EADRA levies to repay previous emergency disease response events the Commonwealth has underwritten. Levies received from industry amounted to $8.32 million, and EADRA levies for the repayment of avian influenza events amounted to $3.35 million (chicken meat and egg industries).

2(b) Other Income

Duck industry voluntary levy [1.]	102,045	102,727
AHA Support Services	187,146	245,478
Gain on Sale of fixed Asset	2,359	79,541
Training resources	14,774	20,447
Gate signs -		-
Other	1,062	1,915
	307,386	**450,108**

1. The duck industry made a voluntary levy contribution in 2025/26 of $102,045 in accordance with the provisions of the deed entered into with AHA.

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for the year ended 30 JUNE 2026

3. Expenses

	2026 $	2025 $
Employee Benefits Expense		
Salaries, wages, and accrued leave entitlements	4,117,450	3,599,854
Workers compensation insurance	41,611	51,136
Superannuation	481,518	387,789
Total employee benefits expense	**4,640,579**	**4,038,779**
Audit fees	41,500	39,500
Commonwealth member services delivery	290,208	195,782
Contractors and Consultants	2,344,514	3,150,894
Depreciation and amortisation	278,977	280,348
Director's fees	270,077	265,348
EADRA Repayments	3,748,161	566,968
FMD Inventory Write-down	586,345	546,070
Industry member services delivery	470,000	531,369
Information Communications Technology (ICT)	227,269	209,068
Interest	56,354	60,484
Labour Hire	19,868	75,625
Levy collection costs	66,591	39,578
Legals	47,721	85,403
Non-staff travel reimbursement	479,033	334,129
Other administration and program expenses	434,870	505,233
Property operating	43,379	40,851
Recruitment	2,664	6,472
State member services delivery	1,723,803	2,460,153
Travel & Accommodation	239,031	343,448
Venue Hire	336,283	333,717
Website / Database hosting	315,403	419,920
	12,022,051	**10,490,359**
	16,662,630	**14,529,138**

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 JUNE 2026

4. CASH AND INVESTMENTS

	2026 $	2025 $
Cash and Cash Equivalents		
Cash at Bank – Cheque account	6,731,395	3,108,356
Total Cash and Cash Equivalents	**6,731,395**	**3,108,356**
Term Deposits	21,231,422	17,894,908
Total Term Deposits	**21,231,422**	**17,894,908**
Investments[1]		
TCorp investment management	20,498,630	19,211,039
TOTAL INVESTMENTS	**20,498,630**	**19,211,039**
TOTAL CASH AND INVESTMENTS	**48,461,447**	**40,214,303**

1. NSW Treasury Corporation (TCorp) is the financial markets' partner of the NSW public sector. TCorp helps government agencies and certain entities with a strong nexus to NSW achieve better financing investment outcomes. For further details, please refer to www.tcorp.nsw.gov.au.

5. INVENTORIES HELD FOR DISTRIBUTION

	2026 $	2025 $
Anthrax antigen bank inventory at cost	75,667	75,667
Foot & Mouth Disease antigen bank inventory at cost (2024/25 - 2029/30)	5,863,450	5,863,450
Less FMD antigen bank inventory write-down	(902,811)	(316,465)
	5,036,306	**5,622,652**

6. TRADE AND OTHER RECEIVABLES

	2026 $	2025 $
Trade receivable	231,960	1,209,448
Interest receivable	490,320	272,818
Industry levies receivable	1,185,612	820,290
GST Receivable	138,372	87,260
VAT Receivable	167,617	-
Other receivables	5,874	5,141
	2,219,755	**2,394,957**

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

NOTES TO AND FORMING PART OF THE FINANCIAL STATEMENTS

for the year ended 30 JUNE 2026

7. OTHER ASSETS

	2026 $	2025 $
Prepayments	28,612	60,413
Deposits	-	-
TOTAL OTHER ASSETS	**28,612**	**60,413**

8. PROPERTY, PLANT AND EQUIPMENT

	Office Equip	Fixtures & Fittings	ICT	Office Fitout	Right of Use Asset	Total
Cost						
Balance at 30 June 2025	**68,025**	**47,450**	**335,334**	**794,877**	**1,745,379**	**2,991,065**
Additions	**32,185**	**-**	**29,757**	**-**	**-**	**61,942**
Balance at 30 June 2026	**100,210**	**47,450**	**365,091**	**794,877**	**1,745,379**	**3,053,007**
Depreciation and impairment losses						
Balance at 30 June 2025	**62,234**	**46,838**	**294,273**	**433,526**	**494,524**	**1,331,395**
Depreciation for the year	14,333	388	39,922	49,797	174,538	278,978
Balance at 30 June 2026	**76,567**	**47,226**	**334,195**	**483,323**	**669,062**	**1,610,373**
Carrying amounts						
At 30 June 2025	5,791	611	41,061	361,350	1,250,855	1,659,669
At 30 June 2026	**23,643**	**224**	**30,896**	**311,554**	**1,076,317**	**1,442,634**

9. TRADE AND OTHER PAYABLES

	2026 $	2025 $
Trade accounts payable	4,697,385	1,422,871
Accrued expenses	1,859,279	1,781,728
Prepaid Revenue	1,697,911	1,815,144
VAT Payable	-	517,738
Other	8,306	25,392
TOTAL TRADE AND LIABILITIES	**8,262,881**	**5,562,873**

10. CONTRACT LIABILITY

	2026 $	2025 $
Project funding received in advance	4,311,578	4,439,164
TOTAL CONTRACT LIABILITY	**4,311,578**	**4,439,164**

11. LEASE LIABILITIES

	2026 $	2025 $
Current	144,187	123,602
Non-current	1,212,080	1,356,267
TOTAL LEASE LIABILITIES	**1,356,267**	**1,479,869**

12. EMPLOYEE BENEFITS

	2026 $	2025 $
Current	508,000	407,106
Non-Current	23,761	21,985
TOTAL EMPLOYEE BENEITS	**531,761**	**429,091**
a) Number of employees at year-end	33	25

13. RECONCILIATION OF CASH FROM OPERATING ACTIVITIES TO OPERATING RESULT

	2026 $	2025 $
Operating result	**4,685,270**	**5,047,990**
Non-cash flows in operating result		
depreciation & amortisation	278,977	280,348
distribution income reinvestment	(1,395,509)	(1,335,329)
fair value adjustment	107,918	60,206
Other movements		
Net changes in working capital:		
change in inventories	586,345	(2,808,232)
change in trade & other receivables	226,314	(868,355)
change in other assets	31,801	33,496
change in trade & other payables	2,510,524	1,176,733
change in unapplied &other program funds	(127,586)	2,336,337
change in lease liability	(123,602)	(111,810)
change in provisions	102,670	(11,208)
Net cash generated from operating activities	**6,883,122**	**3,800,176**

14. RELATED PARTIES

a. Cattle Disease Contingency Fund Pty Ltd

The Company has a 25% shareholding in Cattle Disease Contingency Fund Pty Ltd (CDCF) as trustee for the Cattle Disease Contingency Fund Trust. The shareholding is in 'B' class shares, meaning the Company is not entitled to any dividends or capital returns. The Company is entitled to appoint a director, and this is included in the CEO's duties. Transactions with the CDCF as trustee were as follows:

	2026 $	2025 $
REVENUE		
Received from CDCF for administrative services	14,341	14,059
Received from CDCF for portfolio management	34,590	4,990
	48,931	**19,049**

b. Sheep Industry Health and Welfare Pty Ltd

The Company has a 33.3% shareholding in Sheep Industry Health and Welfare Pty Ltd (SIHW) as trustee for the Sheep Industry Health and Welfare Trust. The shareholding is in 'B' class shares, meaning the Company is not entitled to any dividends or capital returns. AHA is entitled to appoint a director, and this is included in the CEO's duties. Transactions with the SIHW as trustee were as follows:

	2026 $	2025 $
REVENUE		
Received from SIHW for administrative services	14,341	14,059
Received from SIHW for portfolio management	41,267	4,714
	55,608	**18,773**

15. KEY MANAGEMENT PERSONNEL

The Company considers key management personnel for the purposes of accounting standards, as those in positions of influence in the Company, as its Board of Directors and its executive management personnel, as listed below. Directors' and executive management personnel remuneration for the year was $1,400,515 (2025: $1,577,904).

Dr Samantha Allan – Chief Executive Officer

Dr Mark Cozens – General Manager, Emergency Preparedness and Surveillance

Jane Brooks – General Manager, Corporate Services

Dr Sally Cook – General Manager, Member Engagement and Technical Services

AUSTRALIAN ANIMAL HEALTH COUNCIL LIMITED

for the year ended 30 JUNE 2026

DIRECTORS' DECLARATION

1 In the opinion of the directors of Australian Animal Health Council Limited (the Company):

(a) the financial statements and notes are in accordance with the *Corporations Act 2001*, including:

(i) giving a true and fair view of the Company's financial position as at 30 June 2026 and of their performance for the financial year ended on that date; and

(ii) complying with Australian Accounting Standards – Simplified Disclosure Requirements and other mandatory professional reporting requirements; and

(b) there are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.

2 The directors have been given declarations equivalent to those required by Section 295A of the *Corporations Act 2001* from the Chief Executive Officer and General Manager – Customer, Strategy, and Operations for the financial year ended 30 June 2026.

Signed in accordance with a resolution of the Directors:



Malcolm Letts
Chairperson of the Board



Renata Paliskis
Director and
Chair – Audit & Risk Management Committee.

Dated at Sydney, NSW, this 14th day of October 2026

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AUDITOR'S INDEPENDENCE DECLARATION

As lead auditor for the audit of the financial report of Australian Animal Health Council Limited for the year ended 30 June 2026, I declare that, to the best of my knowledge and belief, there have been no contraventions of:

(i) the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and

(ii) any applicable code of professional conduct in relation to the audit.

RSM AUSTRALIA PARTNERS

RODNEY MILLER
Partner

Canberra, Australian Capital Territory
Date: 15 October 2026

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INDEPENDENT AUDITOR'S REPORT
To the Members of Australian Animal Health Council Limited

Opinion

We have audited the financial report of Australian Animal Health Council Limited (the Company), which comprises the statement of financial position as at 30 June 2026, the statement of comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, and the directors' declaration.

In our opinion, the accompanying financial report of the Company is in accordance with the Corporations Act 2001, including:

(i) giving a true and fair view of the Company's financial position as at 30 June 2026 and of its financial performance for the year then ended; and

(ii) complying with Australian Accounting *Standards – Simplified Disclosures under AASB 1060 General Purpose Financial Statements – Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the Corporations Regulations 2001.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information comprises the information included in the Company's annual report for the year ended 30 June 2026, but does not include the financial report and the auditor's report thereon.

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Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – *Simplified Disclosures for For-Profit and Not-for-Profit Tier 2 Entities* and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the Company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf. This description forms part of our auditor's report.

RSM AUSTRALIA PARTNERS

RODNEY MILLER
Partner

Canberra, Australian Capital Territory
Date: 15 October 2026